

22/23 Revenue Budget

	Gross Exp	Gross Income	Net Exp		Net Variance Represented by				
Service	Budget	Budget	Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked	COVID Approved Allocations	Remaining Service Variance	Reason for Net Variation and Management Action
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Environment Services	351	0	351	4				4	
Trading Standards & Community Safety	2,685	(939)	1,745	160			56	104	Overspend from G&T site repairs
County Highways	20,075	(6,430)	13,644	(13)				(13)	Forestry has lower than expected income due to staff shortages and inability to take on external work.
Planning Delivery	5,112	(4,564)	548	(109)				(109)	In year salary savings of £193k in Planning Delivery due to ongoing difficulties with recruitment. Overspend of £84k currently forecast in Ecology as a result of renegotiating SLA's with District/Boroughs which will be resolved in next year's budget.
Transport Delivery	38,449	(29,470)	8,979	94				94	Concessionary travel has reduced underspend as a result of government guidance to pay bus operators at pre-pandemic passenger levels.
Engineering Design Services	9,618	(9,031)	587	4				4	Overspend as a result of increases to consultants rates
Emergency Management	213	0	213	0				0	
Net Service Spending	76,503	(50,434)	26,067	140	0	0	56	84	

Annex A Reserves - Environment Services - Scott Tompkins**Strategic Director - Mark Ryder****Portfolio Holders - Cllr Heather Timms (Environment, Climate & Culture)**

Reserve	Approved Opening Balance 01/04/2022 £'000	Movement in Year £'000	Effect of Outturn £'000	Closing Balance 31/03/2023 £'000
Proceeds of Crime	247			247
Domestic Homicide Reviews	3			3
Flood Management Reserve	603			603
S38 Developer Funding	752			752
Total	1,605	0	0	1,605

Annex A Savings - Environment Services - Scott Tompkins**Strategic Director - Mark Ryder****Portfolio Holders - Cllr Heather Timms (Environment, Climate & Culture)**

Saving Proposal	Target £'000	Actual £'000	Forecast £'000	Shortfall/ (Overachievement) £'000
Traded income - Expansion of traded income across the service including improving efficiencies and increasing income from external contracts, new future external contracts and MOT sales to public, enforcement income from network management, ecology surveys and the forestry service.	360		360	0
Savings on third party spend - Review of services purchased from third parties to ensure value for money and management of the cost increases of externally purchased services.	351		351	0
Management of highways maintenance costs - Review of highways maintenance spend, road conditions survey work and capitalisation of contract overheads.	575		575	0
Total	1,286		1286	0

2022/23 to 2024/25 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Major Transport Projects														
10203000	Rugby Western Relief Road	59,145	0	100	0	59,245	59,145	0	100	0	59,245	0	0	
11221000	M40 Junction 12	11,903	0	69	0	11,972	11,903	19	0	0	11,922	19	-50	Reprofiling £69K from 23/24 to 22/23. Then a £50,000 contribution to Commissioning and Major Inspections 12018000
11272000	Rugby Gyratory Improvement Scheme	1,564	0	24	0	1,588	1,564	0	24	0	1,588	0	0	
11339000	Bermuda Connectivity Project	6,406	2854	0	1,500	10,759	6,406	2,854	0	1,500	10,759	0	0	This project is expected to overspend as construction phase costs have risen significantly due to unforeseen construction issues, it is hoped these costs can be minimised following contractual discussions with the contractor. The project board are aware of these issues but wish to wait until there is more cost certainty before exploring options to cover the overspend.
11510000	A46 Stanks Island signalisation and improvement Bham Rd	5,205	350	1,128	0	6,683	5,205	50	1,428	0	6,683	-300	0	Technical approval of scheme and contractor availability has delayed start till next year £300k moved to following year.
11604000	A444 Corridor Improvements - Phase 2	480	2000	1,854	0	4,334	480	80	1,920	1,854	4,334	-1,920	0	Budget reprofiled due to construction delayed to next financial year due to: Unable to secure streetworks permit due to other A444 highway works, delays with TROs, capacity/availability of contractors
11605000	A3400 Bham Road Stratford Corridor Improvements	870	1900	3,885	0	6,655	870	1,900	3,885	0	6,655	0	0	
11649000	A46 Stoneleigh Junction Improvement	20,487	8500	8,274	0	37,262	20,487	8,500	8,274	0	37,262	0	0	
11669000	Lawford Road /Addison Road Casualty Reduction	137	1323	186		1,646	137	1,323	186	0	1,646	-0	-0	
11694000	A47 Hinckley Road Corridor Scheme	692	136	2,778	0	3,605	692	136	2,778	0	3,605	0	0	
11849000	Improvements to the A446 Stonebridge junction (Coleshill)	30	200	722	1,426	2,378	30	70	852	1,426	2,378	-130	0	Access agreements to land has delayed initial design work, £130k slipped to next year.
11853000	Transforming Nuneaton - Highway Improvements (CIF)	404	570	6,204	12,387	19,565	404	220	3,575	15,366	19,565	-350	0	Budget re-profiled due to project spend.
11857000	Emscote Road Corridor Improvements Scheme	90	165	4,166	5,851	10,272	90	165	4,166	5,851	10,272	0	0	
11904000	A452/A46 Developer Improvement scheme	5	500	1,976	4,200	6,681	5	100	2,376	4,200	6,681	-400	0	Procurement of design has been delayed, slipping £400k into following year.
Street Lighting														
11279000	Pump Priming allocation for LED street lighting	5,198	105	0	0	5,303	5,198	105	0	0	5,303	0	0	
11818000	Street Lighting Base Budget for 2020 / 2021	809	0	0	0	809	809	0	0	0	809	0	0	
11884000	Street Lighting annual maintenance 2021-22	644	152	0	0	796	644	152	0	0	796	0	0	
11992000	Street Lighting Annual Main 2022/23	0	543	0	0	543	0	543	0	0	543	0	0	
Structural Bridge Maintenance														
11382000	Minor Bridge Maintenance schemes 2015/2016	1,683	0	0	0	1,683	1,683	0	0	0	1,683	0	0	
11457000	Minor Bridge Maintenance schemes 2016/2017	531	0	0	0	531	531	0	0	0	531	0	0	
11587000	Minor Bridge Maintenance schemes 2017/2018	2,661	219	0	0	2,880	2,661	59	0	0	2,720	-160	-160	Value engineering considerably reduced the expected costs
11658000	Minor Bridge Maintenance schemes 2018/2019	1,775	110	0	0	1,885	1,775	48	0	0	1,823	-62	-62	Reduced costs due to some signage being delivered in tranche 3 (other project code)
11717000	Bridges Base Budget 2019 2020	917	0	0	0	917	917	5	0	0	922	5	5	Additional costs incurred due to new weight restriction
11816000	Bridges Base Budget 2020 2021	779	135	0	0	914	779	129	0	0	908	-6	-6	Tender costs returned lower than expected
11833000	Historic Bridge Maintenance	1,400	1,424	2,760	736	6,320	1,400	1,366	2,244	1,309	6,320	-58	-0	Castle Bridge works deferred to 2024 due to availability of road space; Binton Bridge additional defects discovered during detailed design; Bidford Bridge dependant on Binton Bridge completion for diversionary route; Honington Bridge now requires a main river diversion due to the depth of the river preventing temporary damming. Scope of works will remain under review to ensure budget covers works. Stoneworks on Baginton Mill Bridge have increased in cost by 40% due to inflation. There is a possibility that rising inflation will affect the scope of works across the remaining schemes within the programme.
11882000	Bridges annual maintenance 2021-22	468	340	-	-	807	468	355	0	0	822	15	15	Tender costs reduced from original estimates
11990000	Bridge Annual Main 2022/23	-	564	100	-	664	0	772	100	0	872	208	208	Increase costs due to major accident damage at Baginton Mill Bridge, plus additional maintenance schemes added to the programme since the start of the financial year
Structural Maintenance of Roads														
11361000	Highways Maintenance 16/17	15,096	0	0	0	15,096	15,096	0	0	0	15,096	0	0	
11545000	Highways Maintenance 2019/20	0	0	0	0	0	0	0	0	0	0	0	0	
11553000	National Productivity Investment Fund Money	0	0	0	0	0	0	0	0	0	0	0	0	
11720000	County Highways Base Budget 2019 2020	17,421	0	0	0	17,421	17,421	0	0	0	17,421	0	0	
11785000	County Highways Base Budget 20-21	21,964	0	0	0	21,964	21,964	0	0	0	21,964	0	0	
11808000	Vehicle Mitigation Barriers (Stratford on Avon)	0	0	582	0	582	0	0	582	0	582	0	0	
11871000	Highways 2021-22 Surface Dressing	1,614	0	0	0	1,614	1,614	0	0	0	1,614	0	0	
11872000	Highways 2021-22 Slurry Seal	382	0	0	0	382	382	0	0	0	382	0	0	
11873000	Highways 2021-22 Routine Patching	1,382	0	0	0	1,382	1,382	0	0	0	1,382	0	0	
11874000	Highways 2021-22 Patching Surface Dressing	493	0	0	0	493	493	0	0	0	493	0	0	
11875000	Highways 2021-22 Patching Slurry Sealing	130	0	0	0	130	130	0	0	0	130	0	0	
11876000	Highways 2021-22 Pot Hole Budget	204	0	0	0	204	204	0	0	0	204	0	0	

11877000	Highways 2021-22 Structural Patching	787	0	0	0	787	787	0	0	0	787	0	0	
11878000	Highways 2021-22 Road Marking SD	343	0	0	0	343	343	0	0	0	343	0	0	
11879000	Highways 2021-22 Structural Maintenance Annual Programme	8,999	0	0	0	8,999	8,999	0	0	0	8,999	0	0	
11880000	Highways 2021-22 Structural Maintenance Annual Footways Programme	2,229	0	0	0	2,229	2,229	0	0	0	2,229	0	0	
11881000	Staff Recharges Annual 2021 -22	887	0	0	0	887	887	0	0	0	887	0	0	
11912000	Highways 2021-22 Micro Asphalt	79	0	0	0	79	79	0	0	0	79	0	0	
11913000	Highways 2021-22 Patching Micro Asphalt	7	0	0	0	7	7	0	0	0	7	0	0	
11914000	Highways 2021-22 Road Marking For Micro Asphalt	0	0	0	0	0	0	0	0	0	0	0	0	
11926000	Forestry 35 X Yard Skips	8	0	0	0	8	8	0	0	0	8	0	0	
11927000	Forestry Vehicle Reg WR12HYF	0	0	0	0	0	0	0	0	0	0	0	0	
11966000	D1408-A46 Alcester Rd Stratford Footway & Cycleway	0	1	20	0	21	0	1	20	0	21	0	0	
11979000	Highways 2022/23 Surface Dressing	0	1835	0	0	1,835	0	1,834	0	0	1,834	-1	-1	
11980000	Highways 2022/23 Slurry Seal	0	217	0	0	217	0	225	0	0	225	8	8	
11981000	Highways 2022/23 Routine Patching	0	1085	0	0	1,085	0	1,097	0	0	1,097	12	12	
11982000	Highways 2022/23 Patching Surface Dressing	0	380	0	0	380	0	329	0	0	329	-51	-51	reallocation of budgets
11983000	Highways 2022/23 Patching Slurry Sealing	0	43	0	0	43	0	15	0	0	15	-28	-28	reallocation of new budget
11984000	Highways 2022/23 1ST TIME FIND AND FIX	0	189	0	0	189	0	247	0	0	247	57	57	reallocation of new budget re 719k from future years
11985000	Highways 2022/23 Structural Patching	0	868	0	0	868	0	960	0	0	960	92	92	reallocation of new budget re 719k future years budget
11986000	Highways 2022/23 Road Marking SD	0	195	0	0	195	0	391	0	0	391	195	195	new allocation of budget re 719k future years budget
11987000	Highways 2022/23 Structural Maintenance Annual Programme	0	8831	0	0	8,831	0	9,069	0	0	9,069	238	238	reallocation of budget includes the E176,776 trans to 11764000 plus the 719k increase from future years
11988000	Highways 2022/23 Structural Maintenance Annual Footways Programme	0	2279	0	0	2,279	0	2,297	0	0	2,297	19	19	
11989000	Staff Recharges Annual 2022/23	0	895	0	0	895	0	895	0	0	895	0	0	
11994000	Forestry: Vermeer chipper	23	0	0	0	23	23	0	0	0	23	0	0	
12019000	Highways 2022-23 HS2 Road deterioration fund	0	0	0	0	0	0	107	0	0	107	107	107	new code as grant / invoice from HS2 fund.
12032000	Sawbridge. Bridge replacement on Public footpath R260	0	0	0	0	0	0	0	0	0	0	0	0	
12033000	Brailles. Drainage works on Public Bridleway SS61	0	0	0	0	0	0	0	0	0	0	0	0	
Traffic Signals														
11381000	Traffic Signals 2015-16	181	9	0	0	190	181	9	0	0	190	0	0	
11718000	Traffic Base Budget 2019 2020	234	38	0	0	272	234	19	19	0	272	-19	0	Unable to secure road space booking until March 2023 causing a delay to scheme completion - Clarendon St/Leicester St
11817000	Traffic Base Budget 2020 2021	206	0	0	0	206	206	0	0	0	206	0	0	
11848000	CIF - Replacement Bollards in Stratford, Nuneaton & Bedworth	93	200	137	0	430	93	200	137	0	430	0	0	
11883000	Traffic Signals Annual Main 2021-22	165	45	0	0	210	165	45	0	0	210	0	0	
11945000	D1356 - DFT - Traffic Signals Maintenance Grant Award	8	0	492	0	500	8	280	212	0	500	280	0	Originally bid to spend this financial year, but forecast pushed back to 2023/24 due to uncertainty around securing road space booking due to Commonwealth Games. Road space booking has now been confirmed for 2022/23 so works are now inline with original DFT bid. Some minor works are still anticipated to be completed in 2023/24
11991000	Traffic Signals Annual Main 2022/23	0	250	74	0	324	0	250	74	0	324	0	0	
Flood management														
11424000	Snitterfield Emergency Works	2,793	0	0	0	2,793	2,793	0	0	0	2,793	0	0	
11427000	Ladbrooke Flood Alleviation	60	0	0	0	60	60	0	0	0	60	0	0	
11514000	Grendon Property Level	72	0	0	0	72	72	0	0	0	72	0	0	
11550000	Flood modelling	99	0	0	0	99	99	0	0	0	99	0	0	
11574000	Kites Hardwick flood alleviation	103	0	0	0	103	103	0	0	0	103	0	0	
11599000	Cherrington Flood Risk Management Scheme	62	0	0	0	62	62	0	0	0	62	0	0	
11686000	Whiteacre Health Flood Alleviation	56	0	0	0	56	56	0	0	0	56	0	0	
11735000	Grendon Capital Flood Scheme	31	0	0	0	31	31	0	0	0	31	0	0	
11794000	Flood Defence Maintenance 20-21	2	0	0	0	2	2	0	0	0	2	0	0	
11801000	Flood alleviation schemes CIF - Pailton	73	43	0	0	116	73	43	0	0	116	0	0	
11802000	Flood alleviation schemes CIF - Fenny Compton	10	434	40	0	484	10	280	194	0	484	-154	0	SCHEME TO BE COMPLETED OVER TWO YEARS
11803000	Flood alleviation schemes CIF - Welford on Avon	0	10	33	0	43	0	5	38	0	43	-5	0	SCHEME TO BE COMPLETED OVER TWO YEARS
11804000	Flood alleviation schemes CIF - Galley Common	0	10	12	0	22	0	0	22	0	22	-10	0	SCHEME TO BE COMPLETED NEXT YEAR
11805000	Flood alleviation schemes CIF - Bermuda	0	0	32	0	32	0	0	32	0	32	0	0	
11806000	Flood alleviation schemes CIF - Brailles	0	15	100	0	115	0	10	105	0	115	-5	0	SCHEME TO BE COMPLETED OVER TWO YEARS
11870000	Flood Defence Maintenance 21-22	144	0	0	0	144	144	0	0	0	144	0	0	
11892000	Flood defence - Fillongley	38	67	33	0	138	38	57	43	0	138	-10	0	SCHEME TO BE COMPLETED OVER TWO YEARS
11928000	Bilton Road Property Flood Resilience Scheme	12	12	0	0	24	12	12	0	0	24	0	0	
11943000	Clifford Chambers Property Flood Resilience Scheme	7	105	0	0	112	7	105	0	0	112	0	0	
11978000	Flood Defence Maintenance 22-23	0	100	313	0	413	0	75	338	0	413	-25	0	SCHEME TO BE COMPLETED OVER TWO YEARS
12005000	Broadwell property flood resilience scheme	0	141	0	0	141	0	141	0	0	141	0	0	
Community Safety														
11712000	Gypsy & Traveller Services 19-20	0	0	0	0	0	0	0	0	0	0	0	0	
11789000	Gypsy & Traveller Services 20-21	81	0	0	0	81	81	0	0	0	81	0	0	
11855000	Development and upgrade of three WCC owned Gypsy and Traveller sites	20	337	303	0	660	20	337	303	0	660	0	0	
11869000	Gypsy & Traveller Services 21-22	-19	19	31	0	31	-19	19	31	0	31	0	0	

11977000	Gypsy & Traveller Services 22-23	0	21	0	0	21	0	21	0	0	21	0	0	
Integrated Transport - Delivery														
11762000	Nuneaton To Coventry Cycle Route - Cif	43	30	490	449	1,012	43	30	490	449	1,012	0	0	Unchanged from Q1 22/23
11764000	Green Man Coleshill Signalised Junction - Cif	122			0	500	122	54	651	0	827	-324	327	Addtion £150k revenue contribution EE074, plus £176K from 11987000 (County Highways).Forecast slipped into next year due to contractor availability and additional approvals due to design changes following consultation with public.
11765000	Hinckley To Nuneaton Cycle Route - Cif	82	378	582	0	724	82	60	582	0	724	0	0	Unchanged from Q1 22/23.
11778000	A452 Kenilworth To Leamington Cycle Route - Cif	444	250	720	3,335	4,749	444	250	720	3,335	4,749	0	0	Minor reprofile of internal and external expenditure to account for existing commitments, however overall 22/23 expenditure unchanged from Q1.
11911000	A452 Kenilworth Road to Leamington Spa town centre cycle route – Getting Building Fund	33	242	285	0	560	33	142	385	0	560	-100	0	£100k construction expenditure moved to 23/24. As target construction start date is Jan 2023, the majority of the expenditure will be reflected on the ledger in 23/24 financial year.
Transport Delivery														
11968000	Recovery Vehicle/ County Fleet Maintenance	0	84	0	0	84	0	84	0	0	84	-0	-0	
Area Delegated														
11276000	Rugby Area Committee	416	0	0	36	452	416	0	0	36	452	0	0	
11354000	Area Delegated Funded Schemes 2017/18	20	0	0	210	229	20	0	0	210	229	0	0	No comment
11398000	Design Services Area Delegated Funding	152	0	7	0	159	152	0	7	0	159	0	0	
11452000	Area delegated funding 18-19	0	0	819	0	819	0	0	819	0	819	0	0	
11483000	Delegated Budget 2016 2017 - Gaf Din	86	0	0	0	86	86	0	0	0	86	0	0	
11485000	Delegated Budget 2016 2017 - Jo Edwards	541	0	0	0	541	541	0	0	0	541	0	0	
11487000	Delegated Budget 2016 2017 - Nigel Whyte	112	0	13	0	125	112	0	13	0	125	0	0	
11488000	Delegated Budget 2016 2017 - Carolyn Burrows	181	0	36	0	217	181	0	36	0	217	0	0	
11588000	Delegated Budget for Traffic Signals Gaf Din 2017-18	1	0	4	0	5	1	0	4	0	5	0	0	
11590000	Delegated Budget For Traffic And Rd Safety Jo Edwards 2017 /2018	736	0	21	0	757	736	0	21	0	757	0	0	
11592000	Delegated Budget For County Highways J Grant 2017 /2018	582	0	11	0	593	582	0	11	0	593	0	0	
11593000	Delegated Budget For Transport Planning 2017 2018 N Whyte	41	0	9	0	50	41	0	9	0	50	0	0	
11652000	Jo Edwards Delegated Schemes 2018 2019	843	0	187	0	1,030	843	0	187	0	1,030	0	0	
11653000	John Grant Delegated Schemes 2018 2019	695	0	18	0	713	695	0	18	0	713	0	0	
11656000	Nigel Whyte Delegated Schemes 2018 2019	71	0	2	0	73	71	0	2	0	73	0	0	
11721000	Traffic Signals Delegated Budget 2019 2020	0	0	0	0	0	0	0	0	0	0	0	0	
11722000	St Lighting Delegated Budget 2019 2020	4	0	2	0	6	4	0	2	0	6	0	0	
11723000	County Highways Base Delegated Budget 2019 2020	425	0	203	0	628	425	0	203	0	628	0	0	
11724000	Traffic Road Safety Delegated Budgets 2019 2020	556	0	493	0	1,049	556	0	493	0	1,049	0	0	
11725000	Bus Shelter Infrastructure 2019 2020 Delegated Budgets	117	31	21	0	170	117	31	21	0	170	0	0	
11799000	Area delegated funding 20-21	0	0	0	0	0	0	0	0	0	0	0	0	
11835000	North Warks Area Delegated	241	258	329	0	827	241	151	435	0	827	-106	0	No comment
11836000	Nun & Bed Area Delegated	514	478	723	0	1,716	514	439	762	0	1,716	-39	0	No comment
11837000	Rugby Area Delegated	534	368	458	0	1,360	534	233	593	0	1,360	-135	0	No comment
11838000	Stratford Area Delegated	269	478	747	0	1,494	269	492	733	0	1,494	14	0	
11839000	Warwick Area Delegated	435	535	1,005	0	1,975	435	570	971	0	1,975	35	0	No comment
Developer Funded Transport - s106 schemes														
11054000	Rugby, Hunters Ln - Through Route New Tech Dr To Newbold Rd	75	20	296	0	391	75	20	296	0	391	0	0	
11099000	Upgrade Traffic Signals Blackhorse Rd	141	8	0	0	148	141	8	0	0	148	0	0	
11194004	Install CCTV on Emscote Road Warwick (Tesco Stores)	0	0	0	0	0	0	0	0	0	0	0	0	
11194005	Install MOVA operation on traffic signal junctions Emscote Road Warwick (Tesco Stores)	118	44	0	0	162	118	44	0	0	162	0	0	
11194006	Install Variable Message Signs A444 (Prologis)	0	0	82	0	82	0	0	82	0	82	0	0	
11195006	S106 Traffic Calming and Signage Improvements for Bidford-on- Avon bridge and Welford bridge	19	0	0	0	19	19	0	0	0	19	0	0	
11195009	40/50MPH SPEED LIMIT AND MINOR KERBING WORKS LONGMARSTON ROAD WELFORD ON AVON.	21	0	0	0	21	21	0	0	0	21	0	0	
11195011	S278 Crabtree Medical Centre Bidford - Bus Stops	27	0	2	0	29	27	0	2	0	29	0	0	
11417000	A426 /A4071 Avon Mill Rdbt Rugby Improvement Scheme	897	473	337	0	1,708	897	473	337	0	1,708	0	0	
11441004	Weddington Road , Nuneaton Implement Toucan Crossing	71	0	112	0	183	71	0	112	0	183	0	0	
Developer Funded Transport - Europa Way														
11580000	A452 Europa Way (Lower Heathcote Farm), Warwick. Developer – Gallagher Estates Ltd. S278	3,046	0	454	0	3,500	3,046	0	454	0	3,500	0	0	
11602000	A452 Europa Way / Olympus Avenue Traffic Signal Controlled Junction S278	4,890	0	0	0	4,890	4,890	0	0	0	4,890	0	0	
11636000	A452 Myton Road And Shire Park Roundabouts S106 WCC3	518	1000	4,484	461	6,463	518	800	3,584	1,561	6,463	-200	0	Budget reprofile for 2022/23 and 2023/24 to reflect project spend, following requirement to obtain Cabinet approval in October to procure.

11637000	A452 Europa South of Olympus Avenue to Heathcote Lane Roundabout S106 WCC2 (Fusilliers Way to Gallows Hill)	262	70	2,268	4,900	7,500	262	70	600	6,567	7,500	0	0	
11638000	A452 M40 spur west of Banbury Road S106 WCC1	13	5	10	4,909	4,937	13	5	10	4,909	4,937	0	0	
11814000	C9878 A452 Europa Way Dualling, The Asps S278	1	1	149	0	150	1	1	149	0	150	0	0	
Developer Funded Transport - s278 schemes														
10010000	Transport - Developer Funding Holding Code	0	0	0	0	0	0	0	0	0	0	0	0	
10010001	Unallocated section 278 developer funds	8	0	1,608		1,616	8	0		1,608	1,616	0	0	
11305000	New Roundabout on the A444 Weddington Road Nuneaton	648	0	0	0	648	648	0	0	0	648	0	0	
11307000	New Footway/Cycleway to connect Insight Park to Southam along Welsh Road East	80	0	0	0	80	80	-1	0	0	79	-1	-1	Forecast shown to correctly reflect transactions to take place at year end to balance project after minor accounting errors.
11327000	B4113 Gipsy Lane Junction	5	0	199	0	204	5	0	199	0	204	0	0	
11336000	Ansty Business Park Phase 3 Junction Improvements	1,454	1200	358	0	3,012	1,454	1,200	358	0	3,012	0	0	
11366000	B4087 Tachbrook Road Signals for Development at Woodside Farm Whitnash	431	0	0	0	431	431	0	0	0	431	0	0	
11423000	A423 Coventry Road Southam New Priority Junction S278	512	0	0	0	512	512	0	0	0	512	0	0	
11430000	A428 Rugby Radio Station Mass Site S278 Highways Work	2,909	20	20	0	2,949	2,909	20	20	0	2,949	0	0	
11435000	A3400 Birmingham Rd Stratford - Conversion of Existing Traffic Signal Junction S278	308	0	0	0	308	308	0	0	0	308	0	0	
11436000	B4087 Oakley Wood Road, Bishops Tachbrook - New Ghost Island Right Turn Lane S278	366	0	0	0	366	366	0	0	0	366	0	0	
11437000	B4632 Campden Road /C47 Station Road - New Ghost Island & New Minor Access S278	588	0	0	0	588	588	0	0	0	588	0	0	
11438000	B4642 Coventry Rd, Site Access, Cawston - New Traffic Signal Junction S278	582	0	0	0	582	582	0	0	0	582	0	0	
11439000	B4642 Coventry Rd / Cawston Grange Drive Cawston Construction of 5th Arm at Rdbt S278	1,449	0	0	0	1,449	1,449	0	0	0	1,449	0	0	
11460000	C204 Birmingham Road, Alcester New Right Turn Lane S278	145	0	13	0	158	145	0	13	0	158	0	0	
11461000	A47 The Long Shoot, Nuneaton , New Traffic Controlled Junction S278	1,168	0	1	0	1,169	1,168	0	1	0	1,169	0	0	
11462000	B4035 Camden Road, Shipston On Stour New Right Turn Lane S278	336	0	0	0	336	336	0	0	0	336	0	0	
11463000	B4451 Kineton Road Southam New Roundabout S278	609	0	0	0	609	609	0	0	0	609	0	0	
11467000	C43 Harbury Lane, Warwick – new traffic signal controlled junction.S278	556	0	0	0	556	556	0	0	0	556	0	0	
11505000	A422 Alcester Road SoA access to development and relocation of puffin crossing	250	0	0	0	250	250	0	0	0	250	0	0	
11506000	A426 Southam Rd Southam access to quarry at Griffins Farm	307	0	0	0	307	307	0	0	0	307	0	0	
11507000	A428 Lawford Road Rugby right turn lane and access to development site	411	10	1	0	422	411	0	1	0	412	-10	-10	Scheme due for closure 07/2023 minimum expenditure forecast for closure.
11508000	B4429 Ashlawn Rd Rugby new puffin crossing	58	0	0	0	58	58	0	0	0	58	0	0	
11511000	A429 Ettington Rd Wellesbourne new rdbt and puffin crossing	1,216	0	0	0	1,216	1,216	0	0	0	1,216	0	0	
11515000	A4254 Eastbro Way Nuneaton Traffic Signals at Junctions with Camborne Drive S278	2,013	10	0	0	2,023	2,013	0	0	0	2,013	-10	-10	Scheme close down no further spent anticipated
11516000	A444 Weddington Road Nuneaton Right Turn Lane to Site Access S278	699	0	0	0	699	699	0	0	0	699	0	0	
11517000	A47 Hinkley Road Nuneaton Puffin Crossing	116	0	0	0	116	116	0	0	0	116	0	0	
11518000	D2206 Siskin Drive Baginton Right Turn Lane S278	459	10	25	0	494	459	0	1	0	460	-10	-34	Scheme due for closure early 2024 minimum expenditure expected
11519000	D3108 Back Lane Long Lawford Traffic Signals & Junction Improvements S278	443	0	0	0	443	443	0	0	0	443	0	0	
11527000	A423 Marton Road , Long Itchington - New Footway & Site Access S278	174	0	0	0	174	174	0	0	0	174	0	0	
11528000	A444 Weddington Road , Nuneaton New Puffin Crossing S278	218	0	0	0	218	218	0	0	0	218	0	0	
11529000	B4642 Coventry Road Cawston - New Right Turn Lane S278	26	20	1,155	400	1,601	26	350	25	0	401	330	-1,200	Budget adjusted to reflect actual tender and construction costs previously incorrectly stated.
11530000	C33 Stockton Road And A423 Southam Road , Long Itchington New Footway & Upgrade Of Zebra Crossing S278	303	5	1	0	309	303	5	1	0	309	0	0	
11531000	D1643 Park Road , Bedworth New Car Park Egress S278	142	5	15	0	162	142	5	15	0	162	0	0	
11551000	A47 The Long Shoot Nuneaton relocation of a refuge island and creation of right turn lane	17	5	0	0	22	17	5	0	0	22	0	0	
11576000	A3400 Banbury Road / Tiddington Rd Stratford Traffic Signals	22	3	100	0	125	22	3	100	0	125	0	0	

11577000	A3400 Bridgefoot / Bridgegeway Stratford Junction Improvements	92	3	100	0	195	92	3	100	0	195	0	0	
11578000	C98 Loxley Rd , Tiddington - Site Accesses & Improved Footways	867	20	829	0	1,716	867	20	829	0	1,716	0	0	
11579000	D7050 Common Lane Kenilworth Traffic Signal Junction	3,296	50	19	0	3,365	3,296	10	59	0	3,365	-40	0	Budget updated to reflect close down spend profile.
11581000	Butlers Leap Link Road - Traffic Signal Impts	3,746	100	8	0	3,854	3,746	100	8	0	3,854	0	0	
11582000	Shottery Link Road Stratford Puffin Crossing 7 & New Roundabout	985	4600	885	0	6,470	985	4,600	885	0	6,470	0	0	
11595000	A422 Banbury Road Ettington Ghost Island Right Turn Lane	293	0	0	0	293	293	0	0	0	293	0	0	
11597000	B4451 Station Rd Bishops Itchington Ghost Island Right Turn Lane S278	782	25	0	0	807	782	25	0	0	807	0	0	
11598000	A426 Leicester Road Rugby Highway Impt S278	2,743	10	0	0	2,753	2,743	10	0	0	2,753	0	0	
11603000	B439 Salford Road Bidford - Access And Puffin Crossing	89	5	12	0	106	89	5	12	0	106	0	0	
11608000	Highway Impt A446 Lichfield Road , Coleshill S278	62	1	1	0	64	62	1	1	0	64	0	0	
11609000	Highway Impt C104 Milcote Rd Welford On Avon S278	280	0	4	0	284	280	0	4	0	284	0	0	
11617000	C12 Plough Hill Road , Galley Common - installation of Puffin crossing & associated fwy works	234	5	8	0	247	234	5	8	0	247	0	0	
11662000	A3400 London Road Shipston S278 Ghost Island Right Turn Lane Junction	470	0	50	0	520	470	0	50	0	520	0	0	
11663000	A425 Daventry Road Southam S278 Construct Access	423	10	2	0	435	423	10	2	0	435	0	0	
11664000	C8 Trinity Road Kingsbury S278 Traffic Signal Junction	3,062	10	0	0	3,072	3,062	0	10	0	3,072	-10	0	Budget adjusted to reflect updated spend profile.
11665000	D538 Station Road Coleshill S278 Puffin Crossing	10	15	5	0	30	10	15	5	0	30	0	0	
11666000	Cctv /Utc Integration Scheme On A3400 Bham Rd Stratford S278	1	0	84	0	85	1	0	84	0	85	0	0	
11667000	B4642 Coventry Rd Cawston Ghost Island Right Turn Lane S278	1,012	25	12	0	1,050	1,012	25	12	0	1,050	0	0	
11671000	B4455 Fosse Way / B4100 Banbury Rd (Jlr) Highway Impt S278	15	0	584	0	600	15	0	584	0	600	0	0	
11672000	B4455 Fosse Way /A425 Southam Rd Roundabout Impt S278 (CEG)	36	2	462	0	500	36	2	462	0	500	0	0	
11673000	B4455 Fosse Way /C43 Harbury Lane Impt Crossroads S278 (CEG)	78	630	2,520	200	3,427	78	630	2,520	200	3,427	0	0	
11674000	B4100 Banbury Rd / Meadow Close Junction Impt S278 (CEG)	0	0	0	0	0	0	0	0	0	0	0	0	
11675000	B4100 Banbury Rd / Kingston Grange Site Access Impt S278 (CEG)	1,151	8	30	0	1,189	1,151	8	30	0	1,189	0	0	
11676000	B4100 Banbury Rd / Site Access Lighthorne Heath Highways Impt S278 (IM Properties)	60	3	687	0	750	60	30	1,640	250	1,980	27	1,230	Budget adjusted to reflect inflatinary pressure and developers programme
11684000	S278 Highway Impt C30 Hillmorton Lane To Houlton And The Kent Rugby	3,156	80	10	0	3,246	3,156	80	10	0	3,246	0	0	
11688000	S278 Highway Impts Rugby Free School	821	3	21	0	845	821	3	21	0	845	0	0	
11695000	A4023 Coventry Highway Mappleborough Green S278	3,936	54	60	0	4,050	3,936	54	60	0	4,050	0	0	
11696000	A428 Crick Road Rugby S278	1,297	14	0	0	1,311	1,297	14	0	0	1,311	0	0	
11697000	A428 Hillmorton Road /B4429 Ashlawn Rd Rugby S278	327	35	5	0	367	327	35	5	0	367	0	0	
11698000	B4632 Campden Road Clifford Chambers S278	378	240	100	0	718	378	400	100	0	878	160	160	Budget adjusted to reflect increase in scope of works.
11699000	B5000 Grendon Road Polesworth S278	368	3	0	0	371	368	3	0	0	371	0	0	
11705000	A425 Banbury Rd Warwick Highway Impt S278 Wk Ind Schools	503	7	0	0	510	503	7	0	0	510	0	0	
11706000	A452 Europa Way (North Of Gallows Hill) Highway Impt S278 - Galliford Try	49	5	395	0	450	49	5	395	0	450	0	0	
11707000	A47 Long Shoot Nuneaton Highways Impt S278 Jelson Ltd	481	899	400	0	1,780	481	899	400	0	1,780	0	0	
11708000	B4035 Campden Rd Shipston Highway Impt S278 - Taylor Wimpey	195	1256	200	0	1,651	195	1,156	200	0	1,551	-100	-100	Budget changed to reflect change in scope of the works.
11709000	C11 Higham Lane Nuneaton Highway Impt S278 - Persimmon	1,177	50	59	0	1,286	1,177	50	59	0	1,286	0	0	
11732000	B4086 Wk Rd Kineton S278 Site Access Morris Homes C9389	1,556	30	2	0	1,588	1,556	30	2	0	1,588	0	0	
11733000	B4089 Arden Rd S278 Site Access Alcester Estates C9558	95	2	13	0	110	95	2	13	0	110	0	0	
11734000	B4100 Temple Herdewyke Highways Impt S278 Dio C9618	3,672	40	10	0	3,722	3,672	40	10	0	3,722	0	0	
11743000	Junction Impt A3400 Shipston Rd SoA C8950 St Mowdens S278	14	25	1,000	2,861	3,900	14	25	1,000	2,861	3,900	0	0	

11744000	Highways Impt A426 Rugby Rd C9401 David Wilson S278	2,332	23	0	0	2,355	2,332	23	0	0	2,355	0	0	
11745000	Highways Impt Galloway Hill C9042 Gallagher S278	86	5	2,000	1,409	3,500	86	5	2,000	1,409	3,500	0	0	
11747000	C12 Tunnel Rd Highway Impt S278 Countryside Prop (C9836)	11	6	0	0	17	11	6	0	0	17	0	0	
11748000	C88 Alwyn Road Rugby Highway Impt S278 Miller Homes (C9712)	2	2	246	0	250	2	2	246	0	250	0	0	
11749000	C93 Bishopton Lane SOA S278 Miller & T.Wimpey (C9163)	1,277	263	60	0	1,600	1,277	263	60	0	1,600	0	0	
11751000	A428 Coventry Rd Long Lawford Junction IMPT C9593 Bloor	29	20	1,052	0	1,100	29	20	1,052	0	1,100	0	0	
11752000	B4100 Banbury Rd Lighthorne Heath Highway IMPT C9830 Ceg	0	0	0	0	0	0	0	0	0	0	0	0	
11753000	B4100 Banbury Rd / Kingsway Rdbt Highway IMPT C9829 Ceg	3,294	250	100	0	3,644	3,294	1,250	100	0	4,644	1,000	1,000	Budget adjusted to reflect inflationary pressures and scope of works
11754000	C33 Stockton Rd Long Itchington Highway IMPT C9631 Barratt	120	10	0	0	130	120	10	0	0	130	0	0	
11755000	C12 Plough Hill Rd , Nuneaton Highway IMPT C9746 Countryside	29	5	276	0	310	29	5	276	0	310	0	0	
11757000	A425 Banbury Rd Warwick S278 Highways Impt C9591	27	32	3,000	441	3,500	27	32	3,000	441	3,500	0	0	
11758000	B4632 Campden Rd Long Marston S278 Highways Impt C9392	4,460	1759	300	0	6,519	4,460	1,759	300	0	6,519	0	0	
11759000	A4177 Bham Rd Hatton S278 Highways Impt C9816	4	23	573	0	600	4	23	573	0	600	0	0	
11760000	A423 Southam Bypass S278 Highways Impt C9664	7	33	1,000	761	1,800	7	33	1,000	761	1,800	0	0	
11767000	A45 Stonebridge / D2201 Rowley Rd Baginton S278 Highway Imp C9185	529	7	65	0	600	529	17	55	0	600	10	0	Budget adjusted to reflect developers programme.
11768000	B4029 Severn Rd Bulkington S278 Highway Impt C9913	468	6	130	0	604	468	6	130	0	604	0	0	
11769000	B4632 Campden Rd Quinton S278 Highway Impt C9930	1,628	28	100	0	1,757	1,628	28	100	0	1,757	0	0	
11770000	C33 Bubbenhall Rd Baginton S278 Highway Impt C9803	428	172	0	0	600	428	172	0	0	600	0	0	
11771000	D6216 Upper Henley St Soa S278 Highways Impt C9793	20	5	2	0	27	20	5	2	0	27	0	0	
11772000	M6 Junction 1 / A426 Leicester Rd Rugby S278 Highway Impt C9471	340	3	0	0	344	340	3	0	0	344	0	0	
11774000	C32 Bham Rd (Farmers Market Rdbt.) S278 Highways Impt - C9670	3	2	245	0	250	3	2	245	0	250	0	0	
11815000	C9802 A46 Stoneleigh Rd (Whitley South) S278	28	0	0	0	28	28	0	0	0	28	0	0	
11823000	C9962 - A46 Alcester Road, Stratford-upon-Avon	19	10	20	0	50	19	10	20	0	50	0	0	
11824000	C9964 - B4632 Campden Rd (Freshfields Nursery), Clifford Chambers	7	17	735	0	760	7	17	735	0	760	0	0	
11825000	C9946 - C43 Galloway Hill (Strawberry Fields), Warwick	30	37	1,500	1,434	3,000	30	37	1,500	1,434	3,000	0	0	
11826000	C9973 - D7069 Glasshouse Lane, Kenilworth	46	0	4	0	50	46	0	4	0	50	0	0	
11827000	D1020 - A46/A428 Rugby Road, Binley Woods	39	50	11	0	100	39	50	11	0	100	0	0	
11828000	C9990 - A426 Rugby Road/D3616 The Square (Dun Cow Crossroads), Dunchurch	961	20	0	0	981	961	20	0	0	981	0	0	
11829000	C9991 - A426 Dunchurch Rd/NB4429 Ashlawn Rd (Cock Robin Island), Rugby	28	7	216	0	250	28	7	216	0	250	0	0	
11830000	C9992 - B4429 Ashlawn Rd/D3394 Barby Rd, Dunchurch	56	7	538	0	600	56	7	538	0	600	0	0	
11831000	C9983 - C93 Bishopton Lane (canal bridge traffic signals), Stratford-upon-Avon	337	80	63	0	480	337	80	63	0	480	0	0	
11832000	C9981 - D3948 Falkland Place, Temple Herdewyke	174	20	0	0	194	174	20	0	0	194	0	0	
11905000	D1152 - S278 Brinklow Road, Binley Heath (Temporary Access)	35	10	21	0	66	35	10	21	0	66	0	0	
11915000	D1175 B4429 Coventry Road Section 4&8 HE - Symmetry Park Coventry Road, Rugby South	24	63	373	0	460	24	63	373	0	460	0	0	
11916000	D1251 - D11 C204 Birmingham Rd, Alcester, Right Turn Lane (Major)	545	500	130	0	1,175	545	500	130	0	1,175	0	0	
11918000	D1151 - A4390 Seven Meadows Rd (Shakespeare Marina), Stratford upon Avon (New Access)	25	4	215	0	244	25	4	215	0	244	0	0	
11919000	C9973 - Glasshouse Lane, Kenilworth School (MAJOR) Scheme	0	67	1,433	300	1,800	0	67	1,433	300	1,800	0	0	
11920000	D1216 - Gipsy Lane, Yew Tree Farm, Nuneaton	22	57	1,652	200	1,930	22	57	1,652	200	1,930	0	0	
11932000	D1269 - Pickard Street, Emscote Rd, Warwick - Lidl Access S278	71	4	35	0	110	71	4	35	0	110	0	0	
11933000	D1225 - B4429 Coventry Rd, Symmetry Park, Rugby Sth. Construction Access MINOR S278	10	6	34	0	50	10	6	34	0	50	0	0	
11934000	D1242 - A4254, Eastboro Way, Nuneaton, Toucan Crossing S278	3	7	140	0	150	3	7	140	0	150	0	0	

11935000	D1220 - Coventry Road, Faultlands Farm, Nuneaton S278	56	14	171	0	240	56	74	111	0	240	60	0	Budget adjusted to reflect developers programme.
11936000	D1272 - A444 Lichfield Road, Curdworth (Dunton Wharf) S278	12	3	45	0	60	12	3	45	0	60	0	0	
11937000	D1301 - A452 Europa Way, (The Asps), Banbury Road MINOR S278 Temp access	19	7	124	0	150	19	10	10	0	39	3	-111	Budget adjusted to reflect reduced scope of works.
11938000	D1264 - C43 Gallows Hill (Strawberry Fields) Warwick - MINOR S278 Temp Access	4	12	59	0	75	4	12	59	0	75	0	0	
11939000	C9629 - D5496 School Road, Salford Priors, Stratford upon Avon MINOR S278	4	2	15	0	20	4	2	15	0	20	0	0	
11940000	D1270 - D6173 Timothy's Bridge Road, Startford upon Avon (Swan's Landing) MINOR S278	0	4	106	0	110	0	4	106	0	110	0	0	
11941000	D1268 - D2045 Coombe Fields Road, Ansty, Rugby S278 (Signal Jnct)	21	20	409	0	450	21	20	409	0	450	0	0	
11942000	D1265 - C43 Gallows Hill (Lower Heathcote Farm) Warwick, MINOR S278	6	60	134	0	200	6	10	5	0	21	-50	-179	Budget adjusted to reflect reduction in scope of works.
11946000	D1341 - A428 Coventry Rd, Long Lawford (Temp Access) S278	4	3	28	0	35	4	3	28	0	35	0	0	
11947000	D1293 - D4885 Chesterton Drive (Campion School) Leamington Spa S278	0	0	0	0	0	0	0	0	0	0	0	0	
11948000	D1302 - D1736 School Lane, Exhall (Toucan Crossing) MINOR S278	2	5	249	0	256	2	5	249	0	256	0	0	
11949000	D1326 - D7069 Glasshouse Lane, Kenilworth S278	6	42	847	0	895	6	42	847	0	895	0	0	
11950000	D1339 - D7069 Glasshouse Lane (Crewe Lane) Kenilworth MINOR S278	4	15	301	0	320	4	15	301	0	320	0	0	
11951000	D1300 - D4102 Millers Road, Warwick MINOR S278	11	14	160	0	185	11	29	145	0	185	15	0	Budget adjusted to reflect developers programme.
11967000	D1408-A46 Alcester Road Stratford Footway & Cycleway S278	1	3	0	0	3	1	3	0	0	3	0	0	
11996000	A46 Alcester Road Stratford (Drayton manor drive)	0	5	45	0	50	0	5	45	0	50	0	0	
11997000	C43 Gallows Hill - bell mouth at car dealership	0	5	60	0	65	0	5	60	0	65	0	0	
11998000	S5721 Stockley Road, Exhall - priority junction	0	15	174	0	189	0	15	174	0	189	0	0	
12008000	A428/A45 Rugby Road, Binley Woods	0	10	70	0	80	0	10	70	0	80	0	0	
Grand Total		293,801	58,986	81,536	50,012	484,335	293,801	57,066	77,103	58,036	486,005	-1,920	1,670	
Europa Way S278		7,936	1	603	0	8,540	7,936	1	603	0	8,540	0	0	
S278 Schemes		74,546	13,409	29,731	9,613	127,298	74,546	14,783	29,252	9,463	128,044	1,374	745	
Total S278		82,481	13,410	30,334	9,613	135,838	82,481	14,784	29,855	9,463	136,583	1,374	745	
Non S278 Environment Services schemes		211,320	45,576	51,203	40,399	348,497	211,320	42,281	47,248	48,573	349,422	-3,294	925	

22/23 DSG Revenue Budget

	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by	
Service	Budget	Budget	Budget	Variation Over/ (Under)	Contr to/from Earmarked Reserves	Reason for Net Variation and Management Action
	£'000	£'000	£'000	£'000	£'000	
Schools Block	3,180	(100)	3,079	(36)	(36)	Favourable variance of £0.003m from Q1 is due to further reduction in planned DBS checks. Reduction in the planned DBS checks required to budget as well as small savings in EMTAS from a part FTE vacancy and additional income.
Early Years Block	35,458	(30)	35,428	(1,658)	(1,658)	There is a favourable movement of variance by £1.581m from Q1 is mainly due to a reduced projection of 3-4 year old provision and claw back of over estimated numbers from the summer term. There is also a £0.067m further underspend caused by a number of staff resignations and changes in service delivery compliment making it total projected underspend of £0.147m. There is £0.5m recoupment for over payments to all school for 2 years old and 3-4 years old in first term. The service is showing further £1.154m underspend on 3-4 years old mainly due to revised funding has been issued in Aug. by ESFA , there is an overspend of £0.143m for 2 years old funding. More accurate position will be available in Oct/Nov. once the new term will start. Any over or under budget will be adjusted by ESFA in Nov./Dec. revised allocations. £144k underspend on SEND Integrated service caused by a number of staff resignations and changes in service delivery.
High Needs block	63,818	(758)	63,060	2,572	2,572	There is a favourable change of variance of £0.281m from Q1 mainly due to reduction in mainstream schools & academies due to reduction in pupil numbers feeding through into the various forecasts.. The forecast is based on current predictions for the new Academic year (starting Sept 2022) and is historically subject to much variability. Currently the forecasted over-spend consists of a number of large budgets/ costs which are subject to interventions by the SEND & Inclusion Change programme (SICP). The over-arching aim over the long term (as funding for SEND is a national issue) is to reduce high costs volumes while increasing lower costs areas of service. For example reducing the reliance of Independent Specialist Provision and increasing "SEND Top-ups" to mainstream and special schools. A decision taken at the inception of the SEND & Inclusion Change programme to set budgets for services as they might be after several years of the change programme (ie Aspirational) does lead to several reported large over/ under-spends as budget is set for the future while the forecasted costs are for the present, Therefore a holistic view is best taken. The overall forecast includes overspends related to:- a) (£1.908)m underspend - 0.5% Dissapplication from SB to HNB £2.245m overspend - Future DSG Savings that are required from the DSG recovery plan in future years with £197,143 acheived earlier. b) £4.117m overspend on Independent Schools Places with 88 more places being anticipated to budgeted target. c) £1.684m overspend on SEND Commissioning d) (£0.074)m under-spend but this has decreased due to £0.137m spend on Specialist Resource provision mainly due to additional place funding for 4 academies (5/12 for 21/22 academic year) e) (£1.286) m underspend on Alternative provisions & ABP f) (£1.295)m underspend on for Maintstream and Special School EHCP Top Ups. g) (£0.701)m underspend on Post 16
Central Services block	2,127	0	2,127	90	90	There is a favourable variance of £18k from Q1. Budgeted shortfall in the CSSB that will be covered from reserves at year end dependent on final outturn of the rest of the CSSB of £0.351m this is being offset by underspends of £0.093m on the copywrite licences bill and £0.150m for Children's Safeguarding which is now being funded outside the DSG as part of the wider CAMHS contracts.
Net Education Service DSG Spend	104,583	(888)	103,694	968	968	
Schools Block	137,999	0	137,999	49	49	Minor timing discrepancy between ISB budet and update for Academy conversions
Early Years Block	314	0	314	1,143	1,143	Agreed Post Covid support / development grants to all EY providers agreed by School Forum as a planne use of EY DSG reserves.
High Needs block	7,575	0	7,575	0		
Central Services block	2,001	0	2,001	(60)	(60)	Minor Underspend on Central services
Net Non Education DSG Spending	147,889	0	147,889	1,132	1,132	
Schools Block	0	(140,008)	(140,008)	0		
Early Years Block	0	(35,742)	(35,742)	0		
High Needs block	0	(70,634)	(70,634)	0		
Central Services block	0	(4,128)	(4,128)	0		
Net DSG Income	0	(250,512)	(250,512)	0	0	
NET DSG	252,472	(251,400)	1,071	2,100	2,100	

Annex B Reserves - Education Services - Chris Baird

Strategic Director - Nigel Minns

Portfolio Holders - Cllr Kam Kaur (Education)

Reserve	Approved Opening Balance 01/04/2022 £'000	Movement in Year £'000	Effect of Outturn £'000	Closing Balance 31/03/2023 £'000
DSG Reserve - Central Block	489		-30	459
DSG Reserve - Early Years Block	2,932		515	3,447
DSG Reserve - High Needs Block	(15,980)		-2572	(18,552)
DSG Reserve - Schools Block (Growth Fund)	871		0	871
DSG Reserve - Schools Block (other)	590		-13	577
Total	(11,098)	0	(2,100)	(13,198)

Annex B2 Non-DSG Revenue - Education Services - Chris Baird
Strategic Director - Nigel Minns

Portfolio Holders - Cllr Kam Kaur (Education)

22/23 Non-DSG Revenue Budget

	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				
Service	Budget	Budget	Budget	Variation Over/ (Under)	Revenue Investment Funding	Contr to/from Earmarked Reserves	COVID Approved Allocations	Remaining Service Variance	Reason for Net Variation and Management Action
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Education Services	2,426	(777)	1,650	8	0	(184)	0	192	There is favourable change in variance of £0.433m since Q1 due to £0.171m previous years savings have been achieved by the service, reducing the savings target to £0.207m which is partially funding by one-off £184k underspend on Pears centre (There are plans to achieve the savngs although these have not been instigated yet) There are also unbudgeted consultancy fees of £0.180m estimated against the service which has been mitigated with the underspend in the service.
Education & Early Years	13,589	(2,586)	11,003	2,790	0	0	58	2,732	There has been an increase of £0.810m in forecasted variance since Q1. This is mostly due to an increased forecast for Mainstream Transport with significant increase with demand for bus passes purchased for children using commercial bus routes. This should be a cost saving over time. A £0.453m bus pass charge in the last month where we were only expecting £0.122m, this could be due to the wider economic effect of the cost of living crisis on families.. Our spend on AP busses also increased by £57k in August (from nil) , pushing up average day rates across the rest of the year and therefore, our forecast increased by £171k (so the average day rate moved from £3.1k to £4k/day for the remaining 127 days of the year). This is an area where colleagues are trying to push demand down which should supress demand for transport over time. There was a general estimate that the service will cost £54.1k/academic day until the end of the year but this has been revised based on Flexiroute data it is believed that Autumn will spend £55.1k/day and in spring, £54.8k/day.
SEND & Inclusion	22,622	(2,882)	19,740	3,286	0	327	34	2,925	The forecasted over-spend variance has increased by £1.271m from Q1. This is predominetly related to SEND transport costs, with the forecatsed over-spend incresing by £1.056m since Q1 (£2.939m forecasted overspend). The majority of the summer term's costs have now been incurred which has refined the daily rate for services delivered in that period. The previous forecast assumed that route efficiency would drive down costs in the remaining 2 terms. However, the view is now taken that a continuation of the summer term daily cost is a more likely outcome. Within the SENDAR service there is also a forecasted over-spend of £0.412m,consisting of staffing , legal and mediation costs, all of which have been highlighted in the MTFS along with plans to mitigate some of these over-spends. These over-spends are slightly offset by under-spends elsewhere in the service most notably Education Psychologists (£0.237m). The reduction in forecast this period (by £0.068m)is due to a major review of the summer term staffing costs and the presumed level of use of associates to deliver the service. The amount of cost assumed to be incurred for agency staff has also been materially reduced. The team are under staffing capacity and the position reflects a number of factors. There has been an accelaration (and post covid catch up) this quarter related to theSEND & Inclusion Change Programme , the forecasted spend will exceed planned by £0.327m which will be covered by the specific Education Transformation reserve.
Education Service Delivery	6,428	(5,080)	1,347	208	0	1	6	201	The forecasted variance has increased by £0.033m since Q1 mainly due to ACL pressure pressure. The overall pressure on ACL is a forecasted over -spend of £0.219m due to grant & fees reductions. The service is now reviewing provison which should bring expenditure back in line with teh grant/ fees from next financial year - so this is a one off issue. There is a forecasted over-spend for the Music service of £0.056m due to reduction in traded income as they continue to recover from losses of trade due to COVID. These two major pressures are off-set by minor operational under-spends and some increased traded surplus.
Net Service Spending (excluding DSG)	45,065	(11,325)	33,740	6,292	0	144	98	6,050	

Annex B Reserves - Education Services - Chris Baird

Strategic Director - Nigel Minns

Portfolio Holders - Portfolio Holders - Cllr Kam Kaur (Education)

Reserve	Approved Opening Balance 01/04/2022 £'000	Movement in Year £'000	Effect of Outturn £'000	Closing Balance 31/03/2023 £'000
School Improvement Monitoring & Brokering Reserve	893		0	893
Education management information system	46		(0)	46
Total	939	0	(0)	939

Annex B Savings - Education Services - Chris Baird
Strategic Director - Nigel Minns
Portfolio Holders - Cllr Kam Kaur (Education)

Saving Proposal	Target £'000	Actual £'000	Forecast £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
NEETs contract - More effective contracting of the service to support those not in employment, education or training.	10	10	10	0	
SEND Home to school transport - Reduction in the cost of the service as a result of service/route redesign and the positive impact of the SEND Change and Inclusion Programme on both demand and the length of journeys.	386	0	0	386	Significant pressure from rising costs due to inflation has hindered the service to achieve this saving in 2022/23.
Savings on third party spend - Review of services purchased from third parties to ensure value for money.	66	0	0	66	Significant pressure from rising costs due to inflation has hindered the service to achieve this saving in 2022/23.
Traded income - Increased traded income from Governor and Attendance services as well as a review to modernise music services.	10	10	10	0	
Vacancy management - Reduction in staffing budgets through recognising natural underspends from staff turnover.	100	0	0	100	Work taking place to capture this for this financial year
Total	572	20	20	552	

2022/23 to 2024/25 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards	Total £'000	Variance in Year £'000	Total Variance £'000	
Learning - Non Schools														
11399000	CMS Music Instruments Purchases 2015/16 - 2017/18	105	0	0	0	105	105	0	0	0	105	0	0	
11583000	Early Years Capital Fund/ Dunchurch Infants	132	10	0	0	142	132	10	0	0	142	0	0	
Learning - Other														
10008000	Education - S106 Financing	1	0	0	0	1	1	0	0	0	1	0	0	
11393000	Minor Works Block Header 15/16	663				663	663	0	0	0	663	0	0	
11573000	Planning & Development block header E&L	101	52	14	22	189	101	154	100	33	389	103	200	2022-23 allocation £200k BN not previously added (approval Mar2017 for annual allocation to fund feasibility)
11621000	High Meadow Infant School - New Classrooms, group rooms and Toilets	2,219	4	0	0	2,223	2,219	41	0	0	2,260	37	37	Project complete - final bill paid to contractor Aug22
11630000	Minor Works E&L	327	-58	0	0	269	327	-58	1	0	269	-1	0	
11678000	Seedlings Nursery HRI Wellesbourne - Modular Building	119	0	0	0	119	119	2	0	0	121	2	2	
11682000	Temporary Classroom Removal	141	0	0	0	141	141	0	0	0	141	0	0	
11683000	Healthy Pupil Capital Fund	0	0	0	0	0	0	0	0	0	0	0	0	
11807000	Maintained Nursery Schools Capital Funding to Ensure Access for Children with SEND & Inclusion	112	0	0	0	112	112	-6	0	0	106	-6	-6	Creditor no longer required - basic need returned
11965000	improvements at Bunting Preschool to the Capital Programme at an estimated cost of £250,000 to be funded from section 106 receipts (£228,000) and a contribution by the School (£22,000).	0	228	0	0	228	0	228	0	0	228	0	0	
11999000	Clopton Nursery	0	40	0	0	40	0	40	0	0	40	0	0	Nursery led project - S106 has now been paid to school for them to deliver scheme
12012000	Sunbeams Nursery based at Radford Semele CoFE School	0	57	0	0	57	0	57	0	0	57	0	0	
Primary - expansion														
11386000	Long Lawford permanent expansion	2,734	0	408	0	3,142	2,734	0	408	0	3,142	0	0	
11570000	Coten End Primary School	168				168	168	0	0	0	168	0	0	
11628000	Michael Drayton Primary - Expansion	2,456	0	28	0	2,484	2,456	0	0	0	2,456	0	-28	No activity since June 2020 - project assumed complete.
11646000	Barford St Peters - Extension of Kitchen facilities	235	0	17	0	252	235	0	0	0	235	0	-17	No activity since August 2019 - project assumed complete.
11677000	Harbury Primary School - Internal Alterations	0	0	93	0	93	0	0	93	0	93	0	0	
11736000	Weddington Primary School - Bulge Class	4	58	88	0	150	4	58	88	0	150	0	0	
11779000	Whitnash Primary, Expansion of 2 additional Classrooms	179	244	926	0	1,349	179	590	580	0	1,349	346	0	S106 funding increased in error previously - S106 / BN overall forecasts now corrected
11843000	Long Lawford Primary School - Studio Hall	436	199	0	0	635	436	199	0	0	635	0	0	
11851000	Burton Green Primary School	0	0	290	0	290	0	0	290	0	290	0	0	Funding on project excludes School Contributions of £110k - unclear whether WCC is delivering the project or whether it is school led (no Prop Serv project at present)
11863000	Lighthorne Heath Primary School, Lighthorne	0	0	146	0	146	0	0	146	0	146	0	0	
12000000	Radford Semele CE Primary School	0	16	0	0	16	0	16	0	0	16	0	0	
12001000	Former Radio mast site (Houlton) Rugby (expansion at St Gabriels)	0	663	0	0	663	0	663	0	0	663	0	0	
12011000	Bridgetown Primary School - Hall and Grounds Enhancements of Shared Facilities	0	29	0	0	29	0	29	0	0	29	0	0	
12013000	Southam St James	0	30	0	0	30	0	30	0	0	30	0	0	
12020000	Oakley School - Primary phase temporary solutions at Bishops Tachbrook, Briar Hill and St Margarets	0	0	0	0	0	0	0	1,186	0	1,186	0	1,186	New scheme approved Jul 22 - awaiting profile of expenditure from Project Manager
12030000	Long Itchington	0	0	0	0	0	0	58	195	0	254	58	254	New project approved Sep22. Spend profile is an estimate - to be reviewed for Q3
Primary - new														
11384000	New School, The Gateway, Rugby (Griffin School)	309	2,365	4,496	0	7,171	309	2,365	4,538	0	7,213	0	42	Project Manager to review profile of spend @ Q3. S106 forecast increased to income received
12034000	Myton Gardens Primary School (new)	0	0	0	0	0	0	100	10,000	3,300	13,400	100	13,400	New project approved at Council Sep22 - basic need funding. Profile of spend estimated - to be reviewed by delivery staff for Q3
Primary - other														
11319000	Eastlands Primary temporary classroom	119	83	0	0	202	119	0	0	0	119	-83	-83	Temporary classroom removed in August 2021 - remaining forecast removed
11847000	Kingsway site changes to aid Academy conversion	156	19	4,989	0	5,165	156	135	4,873	0	5,165	116	0	Spend profile to be reviewed @ Q3. Construction not expected before 2023-24
11861000	Bridgetown Primary, Stratford upon Avon	57	0	0	0	57	57	0	0	0	57	0	0	Forward funded by BN - awaiting S106
11944000	Quinton Primary School - Improvements works including an outdoor space for EYFS	94	0	0	0	94	94	0	0	0	94	0	0	
11957000	Alveston Cof E Primary - fencing	0	65	0	0	65	0	60	0	0	60	-5	-5	Project complete
12021000	Lighthorne Heath Primary School refurbishment	0	0	0	0	0	0	164	0	0	164	164	164	Approval in July 2022 for allocatino of S106 funds to this project
12029000	Rokeby Primary School - levelling the playing field	0	0	0	0	0	0	30	0	0	30	30	30	Funding planned from 11969000 (Schools Condition Allocation - Non Schools Building Maintenance)
School access														
11800000	Schools Access 20-21	552	0	0	0	553	552	0	0	0	553	0	0	
11897000	Disability Access Block Header 2021/22	601	44	9	0	654	601	60	0	0	661	16	6	Additional required spend funded from 2022-23 allocation (12010000)
12010000	Disability & Access Block Header	0	700	0	0	700	0	694	0	0	694	-6	-6	Some funding utilised on previous year project (11897008) required spend

Secondary - expansion														
11472000	Kineton High School	3,187	0	105	0	3,292	3,187	0	0	0	3,187	0	-105	Project complete - construction complete August 2017 and final invoices April 2021
11645000	Coleshill Secondary School	3,339	0	0	0	3,339	3,339	0	0	0	3,339	0	0	
11776000	Campion School Expansion Phase 2	4,719	2,852	1,408	0	8,979	4,719	3,571	689	0	8,979	718	0	Spend accelerated into 2022-23 - construction complete but external works still due
11842000	Stratford Upon Avon School - Dining Facilities	1,332	0	0	0	1,332	1,332	0	0	0	1,332	0	0	
11859000	Stratford Upon Avon School - 2fe expansion	758	5,787	7,229	0	13,773	758	5,787	7,229	0	13,773	0	0	
11860000	Etone College - 1fe expansion	68	2,377	2,309	0	4,753	68	2,377	2,309	0	4,753	0	0	Aug22 confirmed project is to be school led - S106 and Basic Need funding to be grant contribution to school
12014000	The Queen Elizabeth Academy Atherstone	0	2,265	0	0	2,265	0	500	1,765	0	2,265	-1,765	0	Awaiting profile of expenditure from Project Manager
12022000	Shipston High School - expansion	0	0	0	0	0	0	50	1,000	9,481	10,531	50	10,531	New scheme approved July 2022 - awaiting PM to provide expenditure profile
Secondary - new														
11730000	New School Leamington (Oakley School)	414	20,000	26,025	9,500	55,939	414	8,000	38,025	9,712	56,151	-12,000	212	Project requires expenditure re-profile from Project Manager - Construction due to start Feb 2023 so have reprofiled main construction costs from 2022-23 to 2023-24. BN corrected to £44.271m (incl £262k Highways funding)
Secondary - other														
12009000	Myton School, Warwick - New 6th form teaching block	0	3,000	3,130	0	6,130	0	3,000	3,130	0	6,130	0	0	
12031000	Aylesford School washroom facilities	0	0	0	0	0	0	102	0	0	102	102	102	New project approved Sep22 - S106 funding contribution to school led scheme
SEN - other														
11589000	SEND facilities block header	266	51	0	0	317	266	51	0	0	317	0	0	
11631000	Specialist Nurture Provision at Special School	0	0	200	0	200	0	0	200	0	200	0	0	
SEN - expansion														
11624000	Evergreen school - Reconfiguration of classrooms	65	0	185	0	250	65	0	0	0	65	0	-185	Project appears complete - constructino finished in 2020 and fees appear to be all charged
11641000	Keeping SEND pupils local	0	0	190	0	190	0	0	190	0	190	0	0	
SEN - new														
11350000	New AEN School McIntyre Discovery Academy (Former Manor Park)	6,009	0	0	0	6,009	6,009	0	0	0	6,009	0	0	Project complete
11644000	Water Orton Evergreen Unit	583	0	65	0	648	583	0	0	0	583	0	-65	Project construction completed in 2019 - assumed fees now also all charged
11750000	Old Pears Site / Warwickshire Academy	15,569	1,113	484	0	17,166	15,569	1,540	56	0	17,166	428	0	Final snagging underway, site has been handed over. Awaiting final bills for completion.
Learning - Devolved														
10554000	Devolved/School Level Budgets	0	0	0	0	0	0	0	0	0	0	0	0	
11899000	S106 Contribution to the DFE for Lower Farm	0	0	1,300	0	1,300	0	0	1,300	0	1,300	0	0	
	Grand Total	48,330	42,292	54,134	9,522	154,277	48,330	30,695	78,390	22,527	179,942	-11,597	25,665	

Annex C Revenue - Fire & Rescue Service - Ben Brook

Strategic Director - Mark Ryder

Portfolio Holders - Cllr Andy Crump (Fire & Rescue and Community Safety)

22/23 Revenue Budget

	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				
Service	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/Transformation funds	Contr to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	Reason for Net Variation and Management Action
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Fire Leadership Team	991	(39)	951	162		149		13	Funding currently held in the Local Resilience Reserve is being used to fund planned expenditure this year.
AM Response	16,031	(7)	16,024	(244)				(244)	The 1.5% variance within Response is largely due to being under-establishment for On-Call along with staffing vacancies within Fire Control. Staffing across the wholetime stations is being well managed with more flexibility being available due to the Fatigue Management Funding which is being fully utilised, resulting in reduced costly spend on crewing pool overtime.
AM Protection	3,108	(544)	2,564	138				138	Due to ongoing delays in securing a site for the Minerva unit, the additional budget pressure of outsourcing BA training is causing an overspend within Protection. The shortfall in base budget for Community Fire Protection is being met by using previously carried-forward underspends.
AM Prevention	2,067	(338)	1,729	180		103		77	The purchase of two Hospital to Home vehicles being funded by the Vulnerable People reserve had been ordered last financial year but due to delays in production, the costs are expected to fall within 2022/23. The Vulnerable People reserve is also funding two posts delivering targeted prevention activity. The remaining overspend is due to an additional Station Manager within Community Fire Safety.
Business Support	1,525	0	1,525	48		(12)		60	A £75k budget pressure expected within IT and Communications is due to additional ongoing revenue costs as a result of contract changes from the digital transformation (ESN and the Control Room system replacement). The impact of this pressure has been reduced by a small underspend within Business Support. The expected underspend in Pensions will be put into the Pensions volatility reserve.
Net Service Spending	23,722	(928)	22,793	284	0	240	0	44	

Annex C Reserves - Fire & Rescue Service - Ben Brook**Strategic Director - Mark Ryder****Portfolio Holders - Cllr Andy Crump (Fire & Rescue and Community Safety)**

Reserve	Approved Opening Balance 01/04/2022 £'000	Movement in Year £'000	Effect of Outturn £'000	Closing Balance 31/03/2023 £'000
Emergency Service Network	907			907
Pensions Reserve	133		12	145
Vulnerable People Earmarked Reserve	143		(103)	40
Local Resilience Forum	392		(149)	243
Total	1,575	0	(240)	1,335

Saving Proposal	Target £'000	Actual £'000	Forecast £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Further savings on third party spend - Review of services purchased from third parties to ensure value for money	43		0	43	The Service has limited third party spend and due to regional and national procurement, costs in this area are already cost effective. The Service are not expecting to achieve the third party spend saving in 2022/23 primarily due to increased third party spend due to the delay in successfully siling the Minerva unit. Any likelihood of the savings being achieved by other methods or absorbed within the Service is extremely low because of the increase in operational activity over the summer due to extreme heat
Total	43		0	43	

Chief Fire Officer - Ben Brook
Strategic Director - Mark Ryder
Portfolio Holders - Councillor Crump (Fire and Community Safety)

2022/23 to 2024/25 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards	Total £'000	Variance In Year £'000	Total Variance	
11895000	Vehicle Replacement Programme 2021/22	837	0	425	0	1,262	837	0	425	0	1,262	0	0	
11974000	Vehicle Replacement Programme 2022/23	0	1,167	0	0	1,167	0	1,167	0	0	1,167	0	0	
Sub Total - F&R Self Financing Projects		837	1,167	425	0	2,429	837	1,167	425	0	2,429	0	0	
11797000	Equipment for fire engines 20-21	224	0	0	0	224	224	0	0	0	224	0	0	
11894000	Equipment for new Fire Appliances 2021/22	91	0	94	0	185	91	0	94	0	185	0	0	
11973000	Equipment for new Fire Appliances 2022/23	0	126	0	0	126	0	126	0	0	126	0	0	
Sub Total - Projects Funded from Corporate Resources		315	126	94	0	535	315	126	94	0	535	0	0	
11601000	Fire & Rescue HQ Leamington Spa	106	200	1,987	0	2,293	106	200	1,987	0	2,293	0	0	Project currently on hold due to capacity with the Strategic Asset Management Team
Sub Total - F&R Future Estate Project		106	200	1,987	0	2,293	106	200	1,987	0	2,293	0	0	
11374000	Training Centre - New Build	1,516	700	0	0	2,216	1,516	700	0	0	2,216	0	0	
11700000	F&R Training Programme: Lea Marston	138	733	0	0	871	138	733	0	0	871	0	0	
11701000	F&R Training Programme: Stratford	392	0	0	0	392	392	0	0	0	392	0	0	
11702000	F&R Training Programme: Kingsbury	1,446	23	0	0	1,469	1,446	23	0	0	1,469	0	0	
11703000	F&R Training Programme: EA Water site	27	274	0	0	301	27	274	0	0	301	0	0	
Sub Total - F&R Training Programme		3,519	1,729	0	0	5,248	3,519	1,729	0	0	5,248	0	0	
11766000	Fire Emergency Services Network (ESN) Preparedness	483	337	0	0	820	483	87	250	0	820	-250	0	Delays in the national ESN project have caused a knock-on delay to the procurement of Station End, which is now not expected until 2023/24.
Sub Total - F&R Emergency Services Network		483	337	0	0	820	483	87	250	0	820	-250	0	
Grand Total		5,260	3,559	2,507	0	11,326	5,260	3,309	2,757	0	11,326	-250	0	

Annex D Revenue - Communities - Dave Ayton-Hill

Strategic Director - Mark Ryder

Portfolio Holders - Cllr Wallace Redford (Transport & Planning), Cllr

Heather Timms (Environment, Climate & Culture), Cllr Martin

Watson (Economy)

22/23 Revenue Budget

	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				
Service	Agreed Budget	Agreed Budget	Agreed Budget	Variation Over/ (Under)	Revenue Investment Funding	Contr to/from Earmarked Reserves	COVID Approved Allocations	Remaining Service Variance	Reason for Net Variation and Management Action
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Communities	852	0	852	(94)				(94)	
Transport & Highways	9,888	(9,403)	485	112		(365)		477	Variance driven by unachieved savings in CPE
Place & Infrastructure	2,278	(345)	1,933	(84)				(84)	Variance due to vacant posts within establishment
Waste & Environment	26,350	(4,312)	22,038	(72)				(72)	
Economy & Skills	6,007	(5,124)	883	709		180	616	(87)	
Net Service Spending	45,375	(19,184)	26,191	571	0	(185)	616	140	

Annex D Revenue - Communities - Dave Ayton-Hill**Strategic Director - Mark Ryder****Portfolio Holders - Cllr Wallace Redford (Transport & Planning), Cllr Heather Timms (Environment, Climate & Culture), Cllr Martin Watson (Economy)**

Reserve	Approved Opening Balance 01/04/2022 £'000	Movement in Year £'000	Effect of Outturn £'000	Closing Balance 31/03/2023 £'000	Closing Balance 31/03/2023 £'0002
Speed Workshops	958		365	1,323	Ring fenced to road safety activity. Will be used to fund WRSP work
Rural Growth Network	242		(100)	142	
Kenilworth Station	552			552	
Skills Delivery for Economic Growth	76			76	
European Match Funding	166		(80)	86	
Total	1,994	0	185	2,179	

Annex D Revenue - Communities - Dave Ayton-Hill
 Strategic Director - Mark Ryder
 Portfolio Holders - Cllr Wallace Redford (Transport & Planning), Cllr
 Heather Timms (Environment, Climate & Culture), Cllr Martin Watson
 (Economy)

Saving Proposal	Target £'000	Actual £'000	Forecast £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Country parks income - Apply commercial approach to Country Parks income streams.	30		30	0	
Savings on third party spend - Review of services purchased from third parties to ensure value for money and management of the cost increases of externally purchased services.	258		258	0	
Business centres portfolio - Increased income generation through the introduction of virtual office space so that businesses can use mail, phone, meeting space facilities at business centres, without renting a unit.	100		100	0	
Road safety advice - Maximising income generation opportunities from the provision of road safety advice.	100		75	25	Partially achievable. Fewer audits received this financial year
Waste management - Reduction in residual waste and an increase in recycling as a result of the waste collection changes in Stratford and Warwick District, starting August 2022.	290		290	0	
Total	778		753	25	

Strategic Commissioner - Communities - Dave Ayton-Hill
Strategic Director - Mark Ryder

Portfolio Holders - Councillor Redford (Transport & Environment), Heather Timms
(Environment, Climate & Culture) Councillor Watson (Economy)

2022/23 to 2024/25 Capital Programme

Project	Description	Earlier Years £'000	Approved Budget			Total £'000	Earlier Years	Forecast			Variation		Commentary
			2022/23 £'000	2023/24 £'000	2024/25 amended £'000			2023/24 £'000	2024/25 amended £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Countryside													
11518000	Countryside Rural Services Country Parks 2019/20	199	0	0	0	199	199	1	0	0	141	1	Transfer budget from 11663000 annual maintenance 22/23 to cover final costs
11780000	Country Parks maintenance 20-21	109	5	1	0	117	109	8	0	0	117	1	Re-profiled 23/24 budget into 22/23
11834000	Country Parks Car Parking Facilities - upgrade to Ticket Machines	101	29	0	0	130	101	29	0	0	130	0	
11866000	Country Parks - Annual Maintenance 2021-22	69	189	56	0	314	69	199	56	0	324	10	10 Budget of £1441 re-profiled as well as increase for contribution from Friends of KWP of £10k
11963000	Country Parks - Annual Maintenance 2022-23	0	210	0	0	210	0	209	0	0	209	-1	-1
Developer Funded Transport S106													
11194002	New Bus Shelter on Tachbrook Park Drive near Leamington	12	1	0	0	13	12	1	0	0	13	0	
11418000	A426 Gateway Rugby to Rugby Town Centre Cycle Scheme	281	10	16	0	307	281	10	16	0	307	0	
11441001	S178 Zebra upgrade on Tachbrook Rd Leamington	60	1	1	0	62	60	1	1	0	62	0	
11441007	S106 2 Bus shelters at bus stops on Narrow Hall Meadow nr GP Surgery Chase Meadow	0	0	20	0	20	0	0	20	0	20	0	
11441009	Bus Stop Opposite Land Between 256 and 346 Bham Road Stratford	16	0	0	0	16	16	0	0	0	16	0	
11441010	Birmingham Road cycle route enhancements	5				5	5				5		
11441014	Highways Improvements To Bus Stops At Land Off The Longhoof S106	12	19	0	0	31	12	19	0	0	31	0	
12007000	Southbound Bus Stop On A426 Leicester Rd. Rugby S106	15	0	64	0	79	15	0	64	0	79	0	
11614000	Bus Stop Enhancement Works in Aldermaston	14	0	0	0	14	14	0	0	0	14	0	
11615000	Provision Of Replacement Bus Shelter On Kinaston Rd Alcester	10	0	0	0	10	10	0	0	0	10	0	
11640000	Upgrading of Existing Bus Stop Infrastructure Alcester Road Shuttery in S24	14	0	0	0	14	14	0	0	0	14	0	
11690000	Provision Of Bus Stops Eltham Road Wellesbourne	13	7	0	0	20	13	7	0	0	20	0	
11691000	Provision Of Bus Stops & Upgrade Existing Infra Salford Rd Bidford	25	58	0	0	83	25	58	0	0	83	0	
11692000	Upgrade Existing Shared Ped / Cycle Path Bermuda	1	5	16	0	22	1	5	16	0	22	0	
11704000	Barford Junction Safety And Capacity Improvement Works S106	62	0	0	0	62	62	0	0	0	62	0	
11722000	Camden Road / B4033 - 1 Stop-on-Stop New Bus Stop	0	38	0	0	38	0	38	0	0	38	0	
11783000	Manchester Road / Camp Hill Road, Nuneaton Bus Stop Improvements	4	12	0	0	16	4	12	0	0	16	0	
11821000	Nuneaton/Plough Hill/Puffin crossing and improvements to bus shelters	1	73	0	0	74	1	73	0	0	74	0	
11822000	Bidford on Avon/ Waterloo Road/Provision of a Bus Stop and shelter	7	20	0	0	27	7	20	0	0	27	0	
11906000	Two new bus stops on Orion Road (near junction with Barn End Road in Watlington)	3	6	0	0	9	3	6	0	0	9	0	
11907000	Upgrading the existing bus stop infrastructure on Knights Lane (5 bus stops) in Tiddington	1	18	0	0	19	1	18	0	0	19	0	
11908000	Upgrading a bus stop in the vicinity of the new development to provide a bus shelter on Birmingham Road in Stratford-upon-Avon	0	0	0	0	0	0	0	0	0	0	0	
11909000	Improving or providing bus stops along bus routes in the vicinity of the development in Blunston Lane in Stratford-upon-Avon	3	14	0	0	17	3	14	0	0	17	0	
11921000	Warwickshire cycling links - Weddington Road, Nuneaton	1	0	0	0	1	1	32	181	1,670	1,904	52	1,904 Scheme funded from a combination of Towns Fund external grant collected in arrears and S106 contribution
11922000	Warwickshire cycling links - Radford Road, Leamington Spa	5	0	0	0	5	5	0	0	0	5	0	
11923000	Warwickshire cycling links - Dorevory Road, Southam	0	0	0	0	0	0	0	0	0	0	0	
11924000	Warwickshire cycling links - Heathcote, Leamington Spa	3	20	440	940	1,403	3	20	440	940	1,403	0	
11925000	Warwickshire cycling links - Whitley South, Baginbun	5	0	0	0	5	5	0	0	0	5	0	
Economic Development													
11425000	Capital Growth Fund - Access to Finance	1,909	150	150	291	2,500	1,909	150	150	291	2,500	0	
11612000	Capital Investment Fund/ Duplex Fund	1,400	500	100	0	2,000	1,400	500	100	0	2,000	0	
11613000	Capital Investment Fund/ Small Business Grants	1,475	98	200	281	1,954	1,475	98	200	281	1,954	0	
11693000	Art Challenge Fund	288	52	3	0	343	288	52	3	0	342	0	
12028000	Tree Nursery Grants	0	0	0	0	0	0	6	16	0	22	6	22 New scheme approved 8/9/22 funded from £22k Forestry Commission Grant for the capital element of the scheme (also revenue set up and running costs)
Economic Development - Transforming Nuneaton													
11611000	Transforming Nuneaton - Cycle Building Purchase (CBP)	5,464	938	1,311	2,675	10,388	5,464	938	1,311	2,675	10,389	0	
11746000	Transforming Nuneaton - Cycle Building Purchase (CBP)	1,424	0	0	0	1,424	1,424	0	0	0	1,424	0	
11775000	Library & Business Centre Nuneaton (CBP)	230	750	1,300	17,163	19,423	230	750	1,300	17,163	19,423	0	
Integrated Transport - Casualty Reduction Schemes													
11555000	Casualty Reduction Schemes S10-26	2,604	120	0	0	2,724	2,604	120	0	0	2,724	0	
11453000	Casualty reduction schemes S8-29	454	539	748	0	1,741	454	539	748	0	1,615	-236	-236
11711000	Temple Hill / Lutterworth Road Wolvey Valley Casualty Reduction Scheme CIP	175	133	646	1,601	1,755	175	133	646	1,601	1,755	0	
11763000	A439 - Southern Casualty Reduction - CIP	107	165	229	0	500	107	165	229	0	500	229	-0 Re-profiled budget due to completion this year
11786000	Casualty Reduction 20-21	289	0	0	0	289	289	0	0	0	289	0	
11865000	Casualty Reduction - Annual Maintenance 2021-22	109	125	203	0	437	109	125	203	0	437	0	
11993000	Casualty Reduction - Annual Maintenance 2022-23	0	260	90	0	350	0	260	90	0	350	0	
Integrated Transport - Cycle Schemes													
11950000	Warwick, Milton Rd Cycle Link (Milton & Warwick School)	160	2	0	0	162	160	2	0	0	162	0	
Integrated Transport - Other Schemes													
11456000	Stratford Park And Ride Site Alterations	88	13	0	0	100	88	0	0	0	88	-13	-13 Balance of £13k not required as scheme completed
11605000	Electric Vehicle Charging Points	615	175	0	0	790	615	115	0	0	730	-40	-40 Transfer of £50k to Holly Walk of LEP funding to 11838000 urgent leader decision
11710000	Land At Crick Road Rugby - CIP	1,466	586	586	0	2,637	1,466	586	586	0	2,637	0	
11885000	All Electric Bus Initiative 2022-22	0	35	880	451	1,366	0	35	880	451	1,366	0	
11886000	Stoneyfield Park Link Road	0	205	0	205	409	0	205	0	205	409	0	
11995000	Local Authority Trespasses Fund	88	106	18	0	212	88	124	0	0	212	18	
12018000	Commissioning and Major Inspections	0	72	0	0	72	0	121	0	0	121	49	49 12018001 Final cost transferred back to 11509000 to cover final scheme costs for Cotton Arches, £50k transferred from M40 11223000
Integrated Transport - Public Transport													
11129000	Stratford Town Station Upgrade	237	0	0	0	237	237	0	0	0	237	0	
11948000	Provision of handstands and bus stops in Hamerton Maana	0	9	0	0	9	0	9	0	0	9	0	
11959000	Provision of gateway facilities at Shipton on Stour and bus stops	0	37	0	0	37	0	37	0	0	37	0	
11960000	Provision of bus stops on Meadow Road in Alcester	0	8	0	0	8	0	8	0	0	8	0	
11961000	Provision of bus stops on the B4114 Coalpit Road to serve Harshill development	0	8	0	0	8	0	8	0	0	8	0	
11964000	L1 / British Motor Museum bus stop	0	30	0	0	30	0	30	0	0	30	0	
12023000	Southern Road Redford Semele bus stops with infrastructure and traffic management	0	0	0	0	0	0	49	0	0	49	49	49 2022 Deputy Leader Approved spend of £ 106 funding
12024000	Bishops Tachbrook bus stop enhancements	0	0	0	0	0	0	15	0	0	15	15	15 2022 Deputy Leader Approved spend of £ 106 funding
12025000	Rugby Road B4453 Cublington bus stop improvements	0	0	0	0	0	0	12	0	0	12	12	12 2022 Deputy Leader Approved spend of £ 106 funding
12026000	Damson Road Hampton Maana bus stop improvements	0	0	0	0	0	0	9	0	0	9	9	9 2022 Deputy Leader Approved spend of £ 106 funding
12027000	Temple Harshill new bus stops	0	0	0	0	0	0	12	0	0	12	12	12 2022 Deputy Leader Approved spend of £ 106 funding
 safer Routes to School													
11835000	Home To School Routes (Safety) 2017-18	1,258	371	144	0	1,773	1,258	371	144	0	1,773	-0	-0 Transfer from main project (£80,000) to Gog Bridge 11635067
Integrated Transport - Safety Cameras													
10192000	Safety Camera Funding Schemes	1,586	3	0	0	1,589	1,586	3	0	0	1,589	0	
11761000	Average Speed Cameras - CIP	43	860	860	0	1,763	43	860	860	0	1,763	0	
School Safety Zones													
11399000	School Safety Zones 16/17	1,988				1,988	1,988				1,988		
11385000	School Safety Zones 18/19	787	1	0	0	788	787	1	0	0	788	0	
Major Projects													
10562000	Kinworth Station	13,076	0	0	832	13,908	13,076	0	0	832	13,908	0	
11509000	A444 Cotton Arches - Nuneaton Impts to roundabout	3,564	0	0	0	3,564	3,564	1	0	0	3,565	1	1 Transferred back from CIP Integrated Transport 11509000 to cover final scheme costs
11841000	Leamington Station/A Commonwealth Games Infrastructure Improvement Scheme/Redevelopment Of Station Forecourt And Underpass	442	1,490	0	0	1,932	442	1,490	0	0	1,932	0	
11845000	Improvements to the A429 Coventry Road corridor (Warwick)	0	93	659	3,929	4,682	0	93	659	3,929	4,682	0	No changes
11846000	Evidence led decision making in tackling climate emergency and air quality	915	1,142	0	0	2,058	915	1,142	0	0	2,058	0	No changes
11930000	Rural Mobility Fund	0	0	0	0	0	0	0	0	0	0	0	
Warwick Town Centre													
11512000	Warwick Town Centre transport proposals	1,102	0	0	0	1,102	1,102	0	0	0	1,102	0	
11809000	Warwick Town Centre	63	26	1,393	2,825	4,408	63	26	1,393	2,825	4,408	0	
Waste Management													
10207000	Implementation Of Municipal Waste Strategy - Waste Treatment & Transfer Facilities	1,529	34	0	0	1,563	1,529	34	0	0	1,563	0	
11856000	Purchase of Waste Containers at the Household Waste Recycling Centres	147	91	0	0	238	147	91	0	0	238	0	
11864000	Household Waste Recycling Centres - Annual Maintenance 2021-22	24	115	0	0	139	24	115	0	0	139	0	
11910000	Purchase of 1 haulage vehicles for HWRC (CIP Funded)	259	3	153	0	413	259	3	153	0	413	0	
11962000	HWRC Maintenance 2022/23	0	0	84	0	84	0	84	0	0	84	84	84 Re-profiled as per current and projected spend
Grand Total													
		45,313	10,097	10,372	30,346	96,128	45,313	10,317	10,352	32,016	97,999	220	1,869

Annex E Revenue - Social Care & Support - Pete Sidgwick
Strategic Director - Nigel Minns
Portfolio Holders - Cllr Margaret Bell (Adult Social Care & Health)

22/23 Revenue Budget

	Gross Exp	Gross Inc	Net		Net Variance Represented by				
Service	Budget	Budget	Budget	Variation Over/ (Under)	Revenue Investment Funding	Contr to/from Earmarked Reserves	COVID Approved Allocation s	Remaining Service Variance	Reason for Net Variation and Management Action
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Social Care & Support	7,640	0	7,640	1,051	(76)	1,200		(73)	£0.076m in year underspend on the Integrated Care Record project as licence costs and contributions made for the Adults project also cover the under 18's project. £1.200m forecast expenditure for home based therapy discharge service to be funded from the System Development Fund held in reserves.
Disabilities age 25-64	89,973	(9,596)	80,377	(127)				(127)	Underspend of <0.2% due to increased client contributions and staffing underspends.
Mental Health	16,322	(1,403)	14,919	299				299	Forecast overspend of £0.299m for Mental Health. Whilst cost centre managers anticipate cost pressures across the whole county in particular in supported living and residential packages of care, this has been challenged and adjusted downwards to reflect recent trends in actual expenditure and more realistic start dates for when responsibility for costs transfer from health to social care.
Older People	89,592	(36,783)	52,808	206				206	Overspend of <0.4% due to increases in expenditure for residential and nursing placements due to the increasing use of more costly spot packages of care due to difficulties in sourcing at WCC rates.
Integrated Care Services	11,181	(1,010)	10,171	(1,178)				(1,178)	Assistive Technology underspend of £0.603m due to tender process which has started and has placed limitations on some assistive technology projects although pilot projects are taking place. A reduction in the use of WCC provided equipment to support hospital discharges account for £0.360m underspend. Staff and travel underspends account for £0.215m as recruitment challenges are exacerbated by the current economic situation.
Disabilities age 0-24 & Development & Assurance	20,457	(3,232)	17,224	1,534				1,534	£1.379m relates to an overspend in Children with Disabilities. Of which £1.028m is due to two intensive spot contracts to provide care for whom alternative solutions are not currently suitable or expected to be found. The remaining overspend relates to residential placements on the basis that current activity levels and prices continue through the year (the average weekly cost has increased by 14% compared to 21/22), for information, headcount has remained relatively stable.
Net Service Spending	235,165	(52,024)	183,139	1,785	(76)	1,200	0	661	

Annex E Savings - Social Care & Support - Pete Sidgwick

Strategic Director - Nigel Minns

Portfolio Holders - Cllr Margaret Bell (Adult Social Care & Health)

Reserve	Approved Opening Balance 01/04/2022 £'000	Movement in Year £'000	Effect of Outturn £'000	Closing Balance 31/03/2023 £'000
BCF System Development Fund	3,860	0	(1,200)	2,660
Total	3,860	0	-1200	2,660

Annex E Savings - Social Care & Support - Pete Sidgwick
Strategic Director - Nigel Minns
Portfolio Holders - Cllr Margaret Bell (Adult Social Care & Health)

Saving Proposal	Target £'000	Actual £'000	Forecast £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Commissioning for younger adults - Redesign the commissioning approach to ensure a more efficient arrangement and improved brokerage function.	300	0	0	300	Unachieved but mitigated by wider service underspends.
Savings on third party spend - Review of services purchased from third parties to ensure value for money.	228	0	0	228	Unachieved but mitigated by wider service underspends.
Housing with support for older people - Further develop the housing with support offer to reduce reliance on residential provision for all ages.	500	500	500	0	
Management of cost of adults service provision - Management of the budgeted cost increases of externally commissioned care.	1,000	1,000	1,000	0	
Reduce demand for adult social care support - Implementing the service change and transformation activities underway across adult social care. <i>These include an improved early intervention and prevention offer.</i>	800	800	800	0	
Reprofiling care demand - Rephasing the demand and cost pressures for adults social care based on expected growth as informed by national and local data.	490	490	490	0	
Client income - Increase in income as a result of taking into account expected growth of adult social care services.	201	201	729	(528)	Client contribution income continues to grow and has enabled the achievement of other savings - as above.
Total	3,519	2,991	3,519	0	

Social Care & Support - Pete Sidgwick
Strategic Director - Nigel Minns
Portfolio Holders - Councillor Bell (Adult Social Care & Health)

2022/23 to 2024/25 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
11555000	Extra Care Housing	0	0	313	0	313	0	0	313	0	313	0	0	
Grand Total		0	0	313	0	313	0	0	313	0	313	0	0	

22/23 Revenue Budget

Service	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Revenue Investment Funding	Contr to/from Earmarked Reserves	COVID Approved Allocations	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Children & Families	5,044	(200)	4,844	(2,089)	(17)			(2,072)	Legal charges are showing a reduction of £0.290m compared to Q1 and is now only £0.010m over-spending. It is hoped that this downward trend will be sustained as the year progresses. Hay salaries have a small over-spend of £0.015m (Q1 £0.015m). The asylum grant contribution to indirect costs for the whole service has increased by £0.182m from Q1 to £1.186m. This is due to WCC accepting more young people on The National Transfer Scheme therefore numbers have risen higher than the normal average expected activity levels. A total amount of £0.789m (Q1 £0.724m) of funding has been released as a contribution towards the whole service over-spend on salaries.
Initial Response (MASH, IR, EDT)	8,337	(2,173)	6,164	891	11			880	The overspend of £0.011m (Q1 (£0.012m)) on Transformation is due to salaries. The service over-spend is concentrated within agency workers and this is currently £1.198m (Q1 £0.854m) with 27 (Q1 23) workers still in situ. This is to cover the high levels of vacancies within the IR and MASH teams although they are plans to recruit towards the end of the calendar year when agency workers will be released. There is also several additional of posts being filled over the set establishment which is compounding the over-spend.
Early Help & Targeted Support	10,283	(3,806)	6,477	(540)	27	(500)	40	(107)	The spend on Covid-19 of £0.040m (Q1 £0.046m) is pre-planned agreed funding for a management post within the Family Village project. Transformation is showing a £0.027m over-spend (Q1 £0.169m) due to the staffing restructure and budgets remaining within this service. Priority Families is under-spending by £0.500m (Q1 £0.479m) with anticipated 100% PRR payout. The Education Training budget has an expectation to make a £0.050m surplus, this is not expected to be achieved, therefore is showing an over-spend. There is a small budget of £0.048m held within this service to offset any pressures and salaries are showing a £0.047m under-spend which is a change of £0.036m since Q1 due to the staffing restructure with teams moving this service but their budgets remaining(Q1 £0.011m underspend).
Children's Safeguarding & Support	31,890	(23)	31,866	(1,211)	(59)		91	(1,243)	There is a combined over-spend of £0.063m (Q1 £0.190m) showing against transformation due to the expected impact of forecasting salaries to the end of the financial year. Covid-19 spend is a total of £0.164m (Q1 £0.188m) which is agreed funding for staffing projects in this financial year only. The asylum grant has generated a surplus towards indirect costs held on the AD of £1.186m (Q1 £1.004m) which is an increase of £0.182m since Q1 and is reflective of the National Transfer Scheme's increase in anticipated numbers. CIC Placements - There has been a £6.084m investment in the budget for placements and in total at P6 is an under-spend of £2.987m which is a shift in spend of £0.093m from Q1 of £3.080m. Internal foster-care is currently £0.492m under-spending (Q1 £0.540m) with weeks lower than 2021/22 at this point by approximately 23.65FTE. External foster-care has seen a £0.111m increase in spend to £1.330m under-spending (Q1 (£1.219m)), with the FTE well below expectation by 21.71FTE. The weekly average unit cost is £854 which is 4.42% below the budgeted rate which is encouraging. Residential care has seen an increase in spend of £0.460m to now being £0.861m under-spending. (Q1 £1.321m) During the past quarter there has been an overall small reduction in weeks therefore meaning that FTE have reduced from Q1 £0.31 to 59.19. This is against a budgeted 59.93 therefore below target. Current weekly unit cost stands at £4,532 per week which is a £230 weekly increase compared to Q1 and is the reason for the additional spend. This compares against the 2021/22 rate of £4,610 which is £78 lower. This is encouraging due to added mounting pressure from providers to increase costs due to inflation and are leaving the framework where this is not granted. There has been a new budget of £0.100m created for children who need more short-term specialist care, and this is already showing a £0.410m (Q1 £0.361m) overspend with added growth factored in at this early point in the financial year. Parent and Baby's current activity continues to be difficult to predict, and the forecast reflects future placement activity but a downward revision for Q2 has resulted in a reduction of £0.250m compared to Q1 and is under-spending by this £0.250m. CIC Allowances - including an element for growth is £0.065m over-spend which is an increase of £0.072m since Q1. Leaving Care - Additional budgets of £0.671m were added to Leaving care accommodation and allowance payments, but despite this this area is already showing a £0.437m over-spend which is only a very small increase of £0.003m since Q1. Unit costs of supported accommodation placements are continually rising and at Q2 this stands at approx £2,072 per week (Q1 £2,063). Numbers of YP stand at 35 this month which is 1 more than Q1/Outturn). The Operation's Manager is currently auditing all supported accommodation placement packages to ensure these are both accurate and are reflective of the care this cohort needs but there are still further investigations to be concluded. Transportation, setting up home and 'The Local Offer' costs continue to be a pressure with Q2 showing a predicted over-spend of £0.207m (Q1 £0.094m). Other - Due to further delays until January in welcoming young people into WCC internal residential home, this is therefore showing an under-spend of £0.168m (Q1 £0.123m) although recruitment of staff continues to make an almost full establishment. In total salaries are £2.300m over-spending which is a decrease of £0.392m compared to Q1 £2.692m. Significantly sessional workers are £0.298m overspending (currently under review), establishment staff £1.260m (Q1 £1.403m) which is a decrease due to the new structure and staff being transferred elsewhere without their budgets. Agency staff are £0.742m over-spending (Q1 £0.690m). There are currently 11 agency workers (Q1 19) with planned end dates well before the end of the financial year. There has been a new contract to provide a small team of staff commissioned in the past month costing £0.418m this financial year. This has no budget attached to it. CIC Home to School transport contract has been updated since Q1 to reflect a £0.207m expected increase in spend.
Corporate Parenting	33,219	(6,511)	26,708	2,259	122	(25)	73	2,089	
Youth Justice	4,046	(866)	3,181	(179)	(25)	(76)	75	(153)	COVID 19 expenditure of £0.076m is pre-planned agreed funding for a Speech and Language post. £0.076m is expected to be underspent on the remand bed placements (P3 (£0.132m))and will move to the reserves. The remaining service under-spend of £0.153m is mainly due to a reduced Barnado's contract price expected to start November 22 for 3 years which reduces the carers from 5 to 3 based on current demand and need, and an increase in expected grant.
Children's Practice Improvement	4,251	(245)	4,006	884	(16)			900	The effect of first phase of the Team 2023 restructure is reflected within this service area with teams lifted and shifted into their new resting place in the new structure. The total overspend is nearly all due to salaries and budgets have not been re-aligned to reflect these changes hence the large shift in the variation since Q1 of £0.735m.
Adoption Central England	4,377	(4,313)	65	533		533		0	It is anticipated that the buying and selling of placements will overspend by £0.424m (Q1 £0.317m Q1 £0.317m). This may reduce if more placements are sold but there is an increase in children coming through for adoption meaning further potential increase to the overspend. Hay salaries are currently forecasting an overall under-spend of £0.184m which is the same as P4&P5 (Q1 £0.206m) although Single Status is showing a £0.278m over-spend (Q1 £0.302m). It should be noted that this is a consortium of 5 Local authorities, of which WCC is the "host". The liability for over-spends is shared by a legal agreement based on the formula share of funding each LA contributes - currently WCC's share is approx 23%.
Net Service Spending	101,447	(18,137)	83,311	548	43	(68)	279	294	

Annex F Reserves - Children & Families - John Coleman
Strategic Director - Nigel Minns

Portfolio Holders - Councillor Morgan (Children and Families)

Reserve	Approved Opening Balance 01/04/2022 £'000	Movement in Year £'000	Effect of Outturn £'000	Closing Balance 31/03/2023 £'000
Adoption Central England	315	(64)	(533)	(282)
Priority Families Reserve	1,046		500	1,546
Controlling Migration Fund	181	(74)	25	132
Youth Justice Remand Equalisation	767		76	843
Total	2,309	(138)	68	2,239

Annex F Savings - Children & Families - John Coleman
Strategic Director - Nigel Minns
Portfolio Holders - Councillor Morgan (Children and Families)

Saving Proposal	Target £'000	Actual £'000	Forecast £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Savings on third party spend - Review of services purchased from third parties to ensure value for money.	107	0	0	107	Not achieved due to cost pressures.
Maximise income and contributions to care packages - Efficient collection of health contributions to children in care placements and income from safeguarding training.	300	150	250	50	Education Safeguarding Training income not achieved
New ways of working - Reductions in staff travel, room hire, client travel and expenses from new ways of working post-Covid.	56	0	0	56	Current forecasts predict an overspend in this area of £108k
Rightsize Children's and Families budgets - Remove contingency budget for Early Help and replace boarding school budget with existing budget in Children's Services.	10	10	10	0	Reduction in budget applied with forecast balanced
Adoption - Education contribution to the Authority's share of the Adoption Central England costs.	48	48	48	0	Reduction in budget applied with forecast balanced
Total	521	208	308	213	

Children & Families - John Coleman
Strategic Director - Nigel Minns

Portfolio Holders - Councillor Morgan (Children's Services)

2022/23 to 2024/25 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
11295000	CF property adaptations, purchases and vehicles	351	55	0	0	406	351	55	0	0	406	0	0	
11792000	Adaptations to support child placements 20-21	0	125	0	0	125	0	125	0	0	125	0	0	
11901000	Children's Home	282	0	0	0	282	282	0	0	0	282	0	0	
11902000	Adaptations to support child placements	0	0	125	131	256	0	0	125	131	256	0	0	
12002000	Children's Home 2	0	416	139	0	554	0	416	139	0	554	0	0	
12003000	Children's Home 3	0	563	188	0	750	0	563	188	0	750	0	0	
12004000	Children's Home 4	0	563	188	0	750	0	563	188	0	750	0	0	
12015000	Family Village - Pears Site	0	150	0	0	150	0	150	0	0	150	0	0	
12016000	Minibus - Youth Services OV22 HMC	0	42	0	0	42	0	42	0	0	42	0	0	Agreed additional funding from the Levelling up fund as a revenue contribution and as agreed Andy Felton 31.5.2022
Children & Families		633	1,912	639	131	3,315	633	1,912	639	131	3,315	0	0	

22/23 Revenue Budget

	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				
Service	Budget	Budget	Budget	Variation Over/ (Under)	Revenue Investment Funding	Contr to/from Earmarked Reserves	COVID Approved Allocations	Remaining Service Variance	Reason for Net Variation and Management Action
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Strategy & Commissioning People	542	(25)	517	(113)				(113)	Health income for shared AD post supporting unbudgeted AFC cost increases.
Director of Public Health	2,552	(242)	2,310	3,001			3,168	(167)	Covid costs of £1.400m for school air quality assessment and ventilation improvements, £0.235m Supporting high risk workplaces with grants and ventilation improvements and £0.100m to fund a PH consultant funded from the COMF fund. Covid costs of £0.977m funded from the Test & Trace Grant predominantly for staffing £0.662m, £0.150m for the covid case management system, £0.75 for community engagement delivered by the Districts/Boroughs and £0.090m housing support for rough sleepers to remain in accommodation. Also £0.319m reducing the impact of Covid on BAME communities' project and £0.137m suicide prevention role and strategy implementation funded from the generic covid grant. Underspend due to staffing vacancies, reduced by Thrive at Work unbudgeted pressure.
Health & Well Being	18,938	(208)	18,730	4	(26)		180	(150)	Revenue Investment Funded £0.006m in year underspend on the Creative Health project and £20k on the Tackling Inequalities project. Covid costs of £0.180m Improving Mental Health Covid recovery project funded from generic covid grant. Underspend due to staffing vacancies and reduced demand for out of area sexual health and adult weight management referrals.
Integrated and Targeted Support	15,068	(5,227)	9,840	(130)		(270)	46	94	Covid costs of £0.046m for Children in Crisis Commissioner funded from generic covid grant. £0.270m underspend against the Domestic Abuse Grant due to recruitment delays in particular the Project Manager and utilisation of the safe accommodation units - to be transferred to reserves. Overspend due to attempts to increase the number of individuals in residential rehabilitation for drug and alcohol treatment to move closer to Central Govt targets.
All Age Specialist Provision	5,963	(697)	5,266	(28)			32	(60)	Covid costs of £0.032m for Learning and Development Officer to support the quality of the Children's Home funded from generic covid grant. Underspend in relation to project designed to help care leavers become independent post 18, however the planned provider was unable to meet WCC needs, and alternative arrangements, combined with workforce challenges have created delays such that it is not realistic to deliver in the current year.
Net Service Spending (excluding DSG)	43,063	(6,399)	36,663	2,734	(26)	(270)	3,426	(396)	

Annex G Revenue - People Strategy & Commissioning and Public Health - Becky Hale
 Strategic Director - Nigel Minns
 Portfolio Holders - Cllr Margaret Bell (Adult Social Care & Health)

Reserve	Approved Opening Balance 01/04/2021 £'000	Movement in Year £'000	Effect of Outturn £'000	Closing Balance 31/03/2022 £'000
Social Care & Health Partnership	2,122			2,122
Universal Drug Grant	162			162
Domestic Abuse Safe Accommodation	1,040		270	1,310
Total	3,324	0	270	3,594

Saving Proposal	Target £'000	Actual Outturn £'000	Forecast £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Health, wellbeing and self-care - Rationalise the public health offer, preserving budgets for mandated public health functions, and rationalising the non-mandated public health offer and consolidating use of the Warwickshire Cares Better Together Fund.	177		177	0	
Maximise income and contributions to care packages - Ensure partner contributions are efficiently and effectively generated and collected.	100		100	0	
Domestic Abuse and Substance Misuse Detox Framework - Increase partner contributions to multi agency risk assessment conference in line with the national approach. The Public Health England contribution to inpatient detox will reduce current funding requirement.	36		36	0	
Total	313	0	313	0	

Public Health & People - Strategy and Commissioning - Becky Hale
Strategic Director - Nigel Minns

Portfolio Holders - Councillor Margaret Bell (Adults) Councillor Jeff Morgan
(Children and Families)

2022/23 to 2024/25 Capital Programme

Project	Description	Approved Budget					Forecast					Variation	
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards	Total £'000	Variance in Year £'000	Total Variance £'000
10608000	Mental Health Grant 2010/11	223	3	0	0	226	223	3	0	0	226	0	0
11021000	Adult Social Care Modernisation & Capacity 2012-13	352	70	21	0	443	352	70	21	0	443	0	0
11420000	Disabled Facilities Capital Grant	28,237	5,125	0	0	33,362	28,237	5,125	0	0	33,362	0	0
11903000	Improving Mental wellbeing in Warwickshire re COVID-19 - capital fund	126	0	0	0	126	126	0	0	0	126	0	0
Grand Total		28,938	5,198	21	0	34,157	28,938	5,198	21	0	34,157	0	0

22/23 Revenue Budget

Service	Gross Exp	Gross Inc	Net		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Revenue Investment Funding	Contr to/from Earmarked Reserves	COVID Approved Allocations	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Business & Customer Services	330	0	330	(26)				(26)	
Business Support	8,758	(59)	8,699	300			25	275	Overspend relates primarily to staffing costs to meet an increase in service demand in the Adult Social Care Business Support Service
Customer Contact - Connect	2,703	(288)	2,415	356		31	299	26	Overspend relates primarily to staffing costs to meet the increase in demand in the Customer Service Centre
Community Hub	9,901	(2,455)	7,447	81			54	27	Overspend relates primarily to staffing costs to cover sickness
Net Service Spending	21,692	(2,802)	18,891	711	0	31	378	302	

Annex H Savings - Business & Customer Services - Kushal Birla
 Strategic Director - Rob Powell
 Portfolio Holders - Cllr Andy Jenns (Customer & Transformation)

Reserve	Approved Opening Balance 01/04/2022 £'000	Movement in Year £'000	Effect of Outturn £'000	Closing Balance 31/03/2023 £'000
Museum, Records and Libraries Trust Funds and Bequests	345			345
Warwickshire Local Welfare Scheme	812		(31)	781
Corporate Customer Journey Programme	98			98
Total	1,255	0	-31	1,224

Annex H Savings - Business & Customer Services - Kushal Birla
Strategic Director - Rob Powell

Portfolio Holders - Cllr Andy Jenns (Customer & Transformation)

Saving Proposal	Target £'000	Actual £'000	Forecast £'000	Shortfall/ (Overachievement) £'000
Customer support service redesign - Review and rationalisation of the organisation's approach to customer support.	266	266	266	0
Savings on third party spend - Review of services purchased from third parties to ensure value for money.	114	114	114	0
Reduced use of printing and stationery - Reductions in spend on printing and stationery predicated on digitisation work.	100	100	100	0
Library Service - Continue the covid-led trend of rebalancing the provision of library services, for example through increasing the use of drop off book boxes.	50	50	50	0
Customer journey - Embed the customer experience programme, enabling the removal of customer service standards and the consolidation of the WCC Directory within wider teams.	10	10	10	0
Total	540	540	540	0

Business & Customer Services - Kushal Birla
Strategic Director - Rob Powell

Portfolio Holders - Councillor Jenns (Customers & Transformation)

2022/23 to 2024/25 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
10623000	County Records Office Service - Digital Asset Management	95	0	0	0	95	95	0	0	0	95	0	0	
11415000	Warwick - Market Hall Museum - "Our Warwickshire Projects"	910	0	0	0	910	910	0	0	0	910	0	0	
10155000	Improve Customer Experience In City Of Bldgs & Dda Works 2009/10	204	0	0	0	204	204	0	0	0	204	0	0	
11040000	Improving Customer Experience / One Front Door Improvements	1,126	1,422	80	0	2,628	1,126	911	591	0	2,628	-511	0	Delay in works due to procurement cycle.
11422000	Stratford Library – Registrars Accommodation Works and Library Alterations	373	0	0	0	373	373	0	0	0	373	0	0	
Grand Total		2,708	1,422	80	0	4,210	2,708	911	591	0	4,210	-511	0	

Annex I Revenue - Commissioning Support Unit - Steve Smith
Strategic Director - Rob Powell
Portfolio Holders - Cllr Andy Jenns (Customer & Transformation)

22/23 Revenue Budget

Service	Gross Exp	Gross Inc	Net		Net Variance Represented by				Reason for Net Variation and Management Action
	Agreed Budget	Agreed Budget	Agreed Budget	Variation Over/ (Under)	Revenue Investment Funding	Contr to/from Earmarked Reserves	COVID Approved Allocations	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Commissioning Support Unit	251	0	251	0				0	
Business Intelligence	2,386	(55)	2,331	(205)	(182)			(23)	Underspend due to vacancies, and within Data Analytics Platform project
Portfolio Management Office	3,437	(1,805)	1,632	(59)	(77)		10	8	Small underspends within various investment projects
Contract Management & Quality Assurance	2,598	(1,069)	1,529	(115)			52	(167)	Underspend due to vacancies
Change Management	1,006	(72)	934	(179)	(178)			(1)	Underspend resulting from transformation projects
Net Service Spending	9,678	(3,001)	6,677	(558)	(437)	0	62	(183)	

Annex I Savings - Commissioning Support Unit - Steve Smith

Strategic Director - Rob Powell

Portfolio Holders - Cllr Andy Jenns (Customer & Transformation)

Saving Proposal	Target £'000	Actual Outturn £'000	Forecast £'000	Shortfall/ (Overachievement) £'000
Further savings on third party spend - Review of services purchased from third parties to ensure value for money.	44	44	44	0
Total	44	44		0

Annex J Revenue - Enabling Services - Craig Cusack
Strategic Director - Rob Powell
Portfolio Holders - Cllr Andy Jenns (Customers & Transformation),
Peter Butlin (Finance and Property)

22/23 Revenue Budget

Service	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Revenue Investment Funding	Contr to/from Earmarked Reserves	COVID Approved Allocation	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Enabling Services	350	0	350	0				0	n/a
Facilities Management	16,405	(7,228)	9,177	(309)				(309)	Forecast utility bills from ESPO are due to increase by several orders of magnitude in coming months. As we get nearer to the changes in utility rates we will be able to forecast more accurately. We are mitigating as best we can in building management and occupancy. The forecast underspend is one off and has arisen due to adjustments made during the year end process. This underspend is mitigating the in year inflationary pressures which would otherwise cause a significant overspend.
HR Enabling	6,731	(2,626)	4,105	(249)				(249)	Largely due to establishment vacancies. The team continue to prioritise recruitment activities, but like many parts of the Council are finding it a harder and longer process than anticipated to bring new people in.
Digital & ICT	13,299	(4,672)	8,627	160				160	Delay in receiving income for additional activities. However, demand on ICT means there is additional spend required on core ICT applications which was not built into budget planning. The additional activity is required and will continue until development backlogs are cleared.
ICT Strategy & Commissioning	5,466	0	5,466	(1,138)	(5)			(1,133)	Roadmap implementation has been delayed as requirements for the ASC reforms programme have been developing. These should start to accelerate in the next quarter, reducing the forecast underspend.
Net Service Spending	42,251	(14,526)	27,725	(1,536)	(5)	0	0	(1,531)	

**Annex J Reserves - Enabling Services - Craig Cusack
Strategic Director - Rob Powell**

**Portfolio Holders - Councillor Jenns (Customers &
Transformation), Peter Butlin (Finance and Property)**

Reserve	Approved Opening Balance 01/04/2022 £'000	Movement in Year £'000	Effect of Outturn £'000	Closing Balance 31/03/2023 £'000
HR - Service Improvement Projects	60			60
Going for Growth Apprenticeship Scheme	297			297
Total	357	0	0	357

**Annex J Savings - Enabling Services - Craig Cusack
Strategic Director - Rob Powell**

Portfolio Holders - Cllr Andy Jenns (Customers & Transformation), Peter Butlin (Finance and Property)

Saving Proposal	Target £'000	Actual £'000	Forecast £'000	Shortfall/ (Overachievement) £'000
Enabling Services delivery review - Review of expenditure on staffing, expenses, projects in Enabling Services.	1,092	1,092	1,092	0
Facilities management - Reduction in facilities management and maintenance cost savings linked to asset rationalisation	148	148	148	0
ICT Service delivery review - Rightsize ICT budgets and deliver efficiencies through the management of development projects.	69	69	69	0
Management of cost of Enabling Service external provision - Management of the cost increases of externally purchased services including a review of services purchased from third parties to ensure value for money.	126	126	126	0
Property service delivery review - Ensure an effective mix of staff and agency use and drive efficiencies in facilities management resource spend and maintenance budget, including the closure of the Northgate House café.	50	50	50	0
Maintenance and engineering work profile - Efficiencies in the work planning and prioritisation across maintenance and engineering.	70	70	70	0
ICT Development - Release of capacity from the current ICT development budget and re-purpose this as the seed corn funding for the Systems Development Fund.	500	500	500	0
Total	2,055	2,055	2,055	0

Enabling Services - Craig Cusack
Strategic Director - Rob Powell
Portfolio Holders - Councillor Jenns (Customers & Transformation), Peter Butlin (Finance and Property)

2022/23 to 2024/25 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Structural Maintenance														
11290000	Schools - Planned Capital Building, Mechanical and Electrical Maintenance 2017/18	7,010	0	1	0	7,011	7,010	1	0	0	7,011	1	0	Expenditure to be incurred in current year
11445000	Schools - planned building, mechanical and electrical maintenance backlog 18-19	7,253	-	1	-	7,253	7,253	1	0	0	7,253	1	0	Expenditure to be incurred in current year
11687000	The Saltway Centre & Stratford Family Centre - Refurbish Family Centre	102	-	-	-	102	102	0	0	0	102	0	0	
11787000	Non schools building maintenance 20-21	2,492	9	-	-	2,501	2,492	20	0	0	2,512	11	11	Additional funds required after settlement of Final Accounts (10,956.67) taken from current year allocation 11969000.
11791000	Schools asbestos and safe water 20-21	841	-2	0	0	840	841	-2	0	0	840	-0	-0	
11795000	Schools building maintenance 20-21	7,123	6	0	0	7,129	7,123	6	0	0	7,129	0	0	
11887000	Non-Schools Building Maintenance 2021-22	2,298	-228	0	0	2,070	2,298	-257	0	0	2,040	-30	-30	Additional funds returned to current year allocation 11969000 after settlement of previous year Final Accounts (29,657.60)
11888000	Schools Building Maintenance 2021-22	6,576	440	0	0	7,016	6,576	376	0	0	6,953	-64	-64	Additional funds returned to current year allocation 11971000 after settlement of previous year Final Accounts (63,515.24)
11889000	Non-Schools Asbestos & Safe Water 2021-22	331	99	0	0	430	331	108	0	0	439	9	9	Additional funds required after settlement of Final Accounts (8,691.70) taken from current year allocation 11970000.
11890000	Schools Asbestos & Safe Water 2021-22	754	-1	0	0	753	754	3	0	0	757	4	4	Additional funds required after settlement of Final Accounts (3,808.58) taken from current year allocation 11972000.
11896000	Lillingdon Academy CTA Works	232	-0	278	0	510	232	-0	278	0	510	0	0	No Change
11969000	Non-Schools Building Maintenance 2022-23	-	2,058	240	0	2,298	0	2,077	240	0	2,316	19	19	Additional funds required for previous year budget on project 11787000 from current year allocation after settlement of previous year Final Accounts (10,956.67). Remaining previous year allocation against project 11887000 (29,657.60) transferred to current year allocation. Transfer of funds to Rokeby playing fields project 12029000 (30,000).
11970000	Non-Schools Asbestos & Safe Water 2022-23	-	191	0	0	191	0	183	0	0	183	-9	-9	Additional funds required for previous year budget on project 11889000 (8,691.70) after settlement of Final Accounts taken from current year allocation.
11971000	Schools Building Maintenance 2022-23	-	7,132	218	0	7,350	0	7,414	0	0	7,414	281	64	Additional funds returned from project 11888000 to current year allocation after settlement of previous year Final Accounts (63,515.24).
11972000	Schools Asbestos & Safe Water 2022-23	-	781	135	0	916	0	912	0	0	912	131	-4	Additional funds required for previous year budget on project 11890000 from current year allocation after settlement of previous year Final Accounts (3,808.58)
10592000	Small Scale Reactive / Minor Improvements County-Wide	663	0	0	0	663	663	0	0	0	663	0	0	
11318000	Universal Free School Meals Programme	-	0	0	0	0	0	0	0	0	0	0	0	
11121000	Development of Rural Broadband	30,818	3,113	2,949	2,596	39,477	30,818	3,492	2,949	2,975	40,235	379	758	The project has received additional gainshare funding through the contracted gainshare calculation agreed with DCMS (BDUK) and Openreach. This has been reinvested into the Superfast/Gigabit Broadband project at both a regional and national level as per the contractual DCMS (BDUK) funding agreement for 2024/25.
11310000	Client Information Systems Review	3,385	0	0	0	3,385	3,385	0	0	0	3,385	0	0	
11891000	IT Infrastructure 2021-22	113	325	0	0	438	113	325	0	0	438	0	0	
11900000	Local Full Fibre Networks Programme (LFFN) CSW in conjunction with DCMS	3,854	0	0	0	3,854	3,854	0	0	0	3,854	0	0	
11134000	Wark Shire Hall - Refurb Of Old Shire Hall	2,009	0	0	0	2,009	2,009	0	0	0	2,009	0	0	
11400000	Globe House Alcester - Remodelling of Globe House	220	0	0	0	220	220	0	0	0	220	0	0	
11532000	Refurbishment works to the Saltway Centre	470	0	0	0	470	470	0	0	0	470	0	0	
		76,545	13,924	3,821	2,596	96,886	76,545	14,657	3,467	2,975	97,645	733	758	

22/23 Revenue Budget

Service	Gross Exp	Gross Inc	Net		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Revenue Investment Funding	Contr to/from Earmarked Reserves	COVID Approved Allocations	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Finance	264	(6)	258	1				1	
Finance Delivery	4,853	(3,051)	1,802	65		18	30	17	Additional costs for maternity cover
Investments, Treasury and Audit	1,537	(796)	741	(50)				(50)	Difficulty recruiting has increased vacancy rate
Commercialism	447	(10)	437	8				8	
Strategic Finance	800	(81)	720	(9)				(9)	Delay in recruiting has increased vacancy rate
Finance Transformation	4,018	(1,652)	2,366	(293)	(195)			(98)	Underspend reflects a mix of extended vacancies through difficulty recruiting and delay's in project spending due to time being taken to agree major cloud migration work for Agresso, plus need to now replace Business Books.
Net Service Spending	11,655	(5,596)	6,324	(278)	(195)	18	30	(131)	

Annex K Reserves - Finance - Andrew Felton
Strategic Director - Rob Powell
Portfolio Holders - Councillor Butlin (Finance & Property)

Reserve	Approved Opening Balance 01/04/2022 £'000	Movement in Year £'000	Effect of Outturn £'000	Closing Balance 31/03/2023 £'000
LA Counter Fraud Fund Grant	16			16
Schools Absence Insurance Equalisation Account	872		(18)	854
Total	888	0	-18	870

Saving Proposal	Target £'000	Actual £'000	Forecast £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Finance process efficiencies - Deliver efficiencies through ongoing service redesign, automation, AI and self-service.	25	25	25	0	
Savings on third party spend - Review of services purchased from third parties to ensure value for money and management of the cost increases of externally purchased services.	29	29	29	0	
Procurement cards - Rebates from extended use of procurement cards.	25	25	25	0	
Total	79	79	79	0	

22/23 Revenue Budget

Service	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Revenue Investment Funding	Contr to/from Earmarked Reserves	COVID Approved Allocations	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Governance & Policy	(80)	0	(80)	(1)				(1)	
Communications	1,150	(719)	430	32			23	10	
HR Organisational Development	759	0	759	3				3	
Property Management	2,689	(1,412)	1,277	(8)		6	220	(234)	The underspend relates to the Covid allocations which may or may not be spent this year. The original project for this spend was stopped due to significant price over run. Alternative opportunities are under consideration but, as yet, not determined. If necessary this sum (220k) will be returned. In addition, the £234k service variance is largely due to a reduction in salary costs due to a delay in recruitment.
Legal & Democratic	8,734	(8,121)	612	(94)				(94)	The underspend in Legal and Democratic Services represents the surplus generated from additional income from trading over and above that required to hit the set budget, together with an element of salary underspend due to vacancies. Legal is fully traded and therefore the figures provided represent the surplus taking into account cost and income generated within the period.
Corporate Policy	533	0	533	(26)				(26)	
Net Service Spending	13,785	(10,252)	3,531	(94)	0	6	243	(342)	

Annex L Reserves - Governance & Policy - Sarah Duxbury
 Strategic Director - Rob Powell
 Portfolio Holders - Cllr Andy Jenns (Customers & Transformation)

Reserve	Approved Opening Balance 01/04/2022 £'000	Movement in Year £'000	Effect of Outturn £'000	Closing Balance 31/03/2023 £'000
One Public Estate	252		(6)	246
Total	252	0	-6	246

Annex L Savings - Governance & Policy - Sarah Duxbury
Strategic Director - Rob Powell
Portfolio Holders - Cllr Andy Jenns(Customers & Transformation)

Saving Proposal	Target £'000	Actual £'000	Forecast £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Electronic record keeping - Reduced storage requirements as a result of the move to electronic record keeping.	10	0	10	0	
Savings on third party spend - Review of services purchased from third parties to ensure value for money and management of the cost increases of externally purchased services.	33	33	33	0	
Legal services trading income - Additional surplus from external trading with other local authorities and public sector bodies.	40	40	40	0	
Paper free meetings - Reduction in the cost of printing as a result of moving to paper free meetings.	10	5	5	5	Take up of paper free meetings is currently approx 50%
Vacancy management - Recognise natural underspends from staff turnover and operating under-capacity.	45	45	45	0	
Total	138	123	133	5	

2022/23 to 2024/25 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
10972000	Work - Land At Hawkes Farm (Europa Way) - Plan Cons	756	0	0	0	756	756	0	0	0	756	0	0	No current projects ongoing
11136000	Various Properties - Renewable Energy/Reducing Energy	240	0	0	0	240	240	0	0	0	240	0	0	
11292000	Rural Services Capital Maintenance 2017/18	611	60	54	0	725	611	77	37	0	725	17	0	£20,770 repairs identified on project code 11292040. Budget reprofiled from 2023/24. Unexpected costs incurred on project 11292041. Funded from sub project 11292043.
11335000	Rationalisation of County Storage Facilities	9,382	0	189	0	9,571	9,382	30	159	0	9,571	30	0	Other than small internal partitioning to the first floor office due this year there should be no further spend on this project.
11440000	Strategic Site Planning Applications	2,661	1,038	227	0	3,926	2,661	422	844	0	3,926	-617	0	Project delayed by 6 months. This is due to a delay in obtaining planning consent which is a key milestone in taking forward the project.
11446000	Rural Services capital maintenance 18-19	179	0	0	0	179	179	0	0	0	179	0	0	
11542000	Rural Services Capital Maintenance 2018/20	233	115	23	0	371	233	115	12	0	359	0	-12	
11689000	Maintaining the Smallholdings land bank	0	761	0	0	761	0	761	0	0	761	0	0	£753k Allocated to work at Water Orton to be completed in 2022/23. Actively looking for additional sites. To be reviewed in Q3.
11790000	Smallholdings Capital Maintenance 20-21	99	54	57	0	210	99	66	57	0	222	12	12	Slippage due to essential works to Smallholdings estate, budget reprofiled accordingly.
11858000	Creation of office space at Holly Walk, Leamington	548	795	70	0	1,413	548	823	40	0	1,412	29	-1	Practical completion now reached, minor additional works now being completed - Project on budget - retention of 2.5% contractor costs until 2023/24
11867000	Smallholdings Maintenance 2021/22	0	212	0	0	212	0	33	179	0	212	-179	-0	Stock condition survey being completed in 22/23, will determine the works necessary. Review at Q3.
11910000	Public Sector Decarbonisation Scheme	533	3	0	0	537	533	3	0	0	537	0	0	Public Sector Decarbonisation Scheme 2 now closed
11929000	Bedworth/Croxhall Street Centre/ Renovation	8	0	212	0	220	8	212	0	0	220	212	0	Feasibility of Former Fire Service Training & Development Centre Bedworth (Bedworth TADC) now underway and should be completed this autumn. Forecast to be reviewed Q3.
11953000	Land at Leicester Lane Cubbington	116	976	500	0	1,592	116	1,029	447	0	1,592	53	-0	Purchase of land has been delayed due to further testing of existing contaminated land. Remediation works likely to continue into 2023/24
11975000	Smallholdings Maintenance 2022-23	0	173	200	0	373	0	173	200	0	373	0	0	Stock condition survey being completed in 22/23, will determine the works necessary. Review at Q3.
12017000	Acquisition of land in Warwick	0	1,020	0	0	1,020	0	1,020	0	0	1,020	0	0	
Grand Total		15,368	5,287	1,531	0	22,186	15,368	4,764	1,974	0	22,105	-443	-1	

22/23 Revenue Budget

Service	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/Transformation funds	Contr to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Government Grants & Business Rates	0	(162,438)	(162,438)	0				0	
Capital Financing Costs	32,677	(3,063)	29,613	(434)				(434)	Underspend relates to a reduction in the minimum revenue provision (MRP) for normal debt.
Strategic Management Team	1,268	0	1,268	(26)				(26)	Underspend is due to cumulative salary variations on Hay Grade posts and a reduction in hours on Single Status.
County Coroner	1,006	(300)	705	(76)				(76)	Service is forecasting an underspend due to lower levels of demand compared to budget - mortuary / body retrievals/ post mortems.
County Council Elections	263	0	263	(243)		(243)		0	Budget to be transferred to Quadrennial election reserve to fund future year elections
Environment Agency - Flood Defence Levy	263	0	263	0				0	
External Audit Fees	327	0	327	0				0	
Pensions deficit under-recovery	1,483	0	1,483	0				0	
Members Allowances and Expenses	1,141	0	1,141	(11)				(11)	Underspend relates to an overall reduction in Members travel and subsistence.
Apprenticeship Levy	1,070	0	1,070	(320)		(320)		0	The Apprenticeship Levy is forecasting to underspend by £0.320m, which if materialised will transfer to earmarked reserves at yearend.
Other Administrative Expenses and Income	14,246	(2,972)	11,274	244			250	(6)	Approved Covid related expenditure funded by 2021/22 unringfenced covid grants.
Warwickshire Property and Development Company	1,967	0	1,967	86		86		0	The forecast overspend is due to the lack of interest income from equity loans as a result of land being sold rather than loaned. This will have a positive impact on capital financing costs which will be quantified once further information is available. The loss of income is largely offset by underspends elsewhere including contingency costs and additional costs of expertise to support governance.
Warwickshire Recovery and Investment Fund	0	0	0	0				0	
Provision for DSG Deficit	0	0	0	0				0	
Net Service Spending (excluding DSG)	55,711	(168,773)	(113,064)	(780)	0	(477)	250	(553)	

Annex M Reserves - Other Services - Virginia Rennie
Strategic Director - Rob Powell

Reserve	Approved Opening Balance 01/04/2022 £'000	Movement in Year £'000	Effect of Outturn £'000	Closing Balance 31/03/2022 £'000
School Balances	23,086	0		23,086
Loans To Schools	14	0		14
Total Earmarked School Reserves	23,100	0	0	23,100
NNDR Pool Surplus Reserve	2,204	0		2,204
Total Earmarked External Reserves	2,204			2,204
Local Resilience Forum - Brexit funding	63	0		63
Corporate Apprenticeship Fund	878	0	320	1,198
Redundancy Fund	5,822	0		5,822
Schools in Financial Difficulty	1,641	(70)		1,571
Total Internal Policy (Annual review)	8,404	(70)	320	8,654
Financial Instruments Reserve	2,084	0		2,084
Insurance Fund	7,986	1,300		9,286
Capital Fund	982	0		982
NNDR Appeals Reserve	22,774	0		22,774
Quadrennial Elections	613	0	243	856
Audit Fee Reserve	115	0		115
IT Sinking Fund	2,773	0		2,773
Commercial Risk Reserve	8,758	(883)	(86)	7,789
Schools Liability Reserve	254	0		254
Total Volatility (Annual Review)	46,339	1,300	243	47,882
Fire Transformation Fund	564	(52)		512
Childrens Tranformation Fund	6,430	(5,198)		1,232
Council Change Fund	6,821	(2,622)		4,199
Unringfenced Government Grants	0	0		0
Revenue Investment Funds	16,291	(2,234)		14,057
Covid Grants Ringfenced	3,353	0		3,353
Covid Grants Unringfenced	11,047	0		11,047
Total Invest To Save Funds	44,504	(10,106)	0	34,398
Directorate Risk Reserve - Communities	3,007	(687)		2,320
Directorate Risk Reserve - People	10,526	(1,391)		9,135
Directorate Risk Reserve - Resources	2,106	(1,041)		1,065
Contingency to cover DSG Overspend	13,678	7,972		21,650
General Reserves	21,417	4,583		26,000
Total Management of Financial Risk	50,734	9,436	0	60,170
Medium Term Financial Contingency	53,355	(16,322)		37,033
Total Contingency Reserves	53,355	(16,322)	0	37,033
Total	228,640	(16,645)	477	425,914

Annex M Savings - Other Services - Virginia Rennie
Strategic Director - Rob Powell

Saving Proposal	Target £'000	Actual £'000	Forecast £'000	Shortfall/ (Overachievement) £'000
Savings on third party spend - Review of services purchased from third parties to ensure value for money.	101		101	0
Insurance - Savings arising as a result of revised insurance calculation assuming higher level of self insurance. (Delivery will be the responsibility of the Assistant Director - Finance).	2		2	0
Early Invoice Payment Rebates - Increased take-up of early invoice payment offer. (Delivery will be the responsibility of the Assistant Director - Finance).	68		68	0
Treasury Management - A target to increase returns on investment by 10 basis points based on a more pro-active approach to treasury management. (Delivery will be the responsibility of the Assistant Director - Finance.)	185		185	0
Total	356	0	356	0

Corporate - Andrew Felton
Strategic Director - Rob Powell
Portfolio Holders - Councillor Butlin

2022/23 to 2024/25 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
11868000	Warwickshire Property Development Company	0	5,643	23,005	91,352	120,000	0	5,643	23,005	91,352	120,000	0	0	
11917000	Warwickshire Recovery & Investment Fund	400	30,000	30,000	69,600	130,000	400	30,000	30,000	69,600	130,000	0	0	
12007000	Asset Replacement Fund	0	3,000	3,000	9,000	15,000	0	3,000	3,000	9,000	15,000	0	0	
Corporate		400	38,643	56,005	169,952	265,000	400	38,643	56,005	169,952	265,000	0	0	

Reserves Schedule as at Quarter 2 2022/23

Directorate	Service	Description	Reserves as at 31 March 2022	Carry Forwards	Movement in year	Effect of outturn (based on Q2 forecasts)	22/23 MTFS commitment	Future MTFS commitment	Uncommitted Reserves	
			£	£	£	£	£	£	£	
Earmarked - Schools Reserves										
Schools	Education Services	DSG Reserve - County Council spend	(11,097,090)	0		(2,100,000)	(1,070,000)	0	(14,267,090)	
	Finance	School Absence Insurance Equalisation Reserve	872,342	0		(18,000)	0	0	854,342	
	Other Services	School Balances	23,085,732	0			0	0	23,085,732	
		Contingency to cover DSG Overspend	13,678,000	0	7,972,000		0	0	21,650,000	
		Loans To Schools	14,300	0			0	0	14,300	
		Total Earmarked Schools Reserves	26,553,283	0	7,972,000	(2,118,000)	(1,070,000)	0	31,337,283	
Earmarked - External Reserves										
Communities	Education Services	School Improvement Monitoring & Brokerine Reserve	893,354	0			0	0	893,354	
	Fire and Rescue	Emergency Service Network	906,599	0			0	0	906,599	
	Environment Services	Proceeds of Crime	246,867	0			0	0	246,867	
	S38 Developer Funding	751,500	0				0	0	751,500	
	Strategic Commissioning Communities	Speed Workshops	958,081	0		365,000	0	0	1,323,081	
People	Rural Growth Network	242,090	0		(100,000)		0	0	142,090	
	Children and Families	Adoption Central England	314,741	0	(64,500)	(533,000)	0	140,259	(142,500)	
	Controlling Migration Fund	180,967	0	(73,957)	25,000		0	0	132,010	
	Social Care and Support	BCF System Development Fund	3,860,000	0		(1,200,000)	0	0	2,660,000	
	Strategic Commissioning People	Social Care & Health Partnership	2,121,945	0			0	0	2,121,945	
Resources	Business and Customer Services	Museum, Records and Libraries Trust Funds and Requests	345,112	0			0	0	345,112	
	Finance	LA Counter Fraud Fund Grant	15,787	0			0	0	15,787	
	Governance and Policy	One Public Estate	251,685	0		(5,550)	0	0	246,135	
Corporate	Other Services	NNDR Pool Surplus Reserve	2,204,109	0			0	0	2,204,109	
		Total Earmarked External Reserves	13,292,835	0	(138,457)	(1,448,550)	0	140,259	11,846,087	
Reserves Subject to Annual Review - Internal Policy										
People	Strategic Commissioning People	Domestic Abuse Grant	1,040,132	0		270,000	0	0	1,310,132	
	Universal Drug Fund	161,998	0				(204,000)	0	(42,002)	
	Children and Families	Priority Families Reserve	1,046,493	0		500,000	(412,000)	0	1,134,493	
Resources	Business and Customer Services	Warwickshire Local Welfare Scheme	812,283	0		(31,000)		0	781,283	
	Enabling Services	Going for Growth Apprenticeship Scheme	296,693	0			0	0	296,693	
Corporate	Other Services	LATC Operational Reserve	0	0			0	0	0	
		Local Resilience Forum - Brexit funding	454,996	0		(149,000)	0	0	305,996	
		Corporate Apprenticeship Fund	878,080	0		320,000	0	0	1,198,080	
		Redundancy Fund	5,821,551	0	(223,674)			0	5,597,877	
		Schools in Financial Difficulty	1,641,267	0			(70,000)	0	1,571,267	
		Total Annual Review - Internal Policy	12,153,494	0	(223,674)	910,000	(686,000)	0	12,153,820	
Reserves Subject to Annual Review - Volatility										
Communities	Environment Services	Domestic Homicide Reviews	3,120	0			0	0	3,120	
People	Fire and Rescue	Pensions Reserve	133,323	0		12,000		0	145,323	
	Children and Families	Youth Justice Remand Equalisation	766,995	0		76,000	0	0	842,995	
Corporate	Other Services	Financial Instruments Reserve	2,084,105	0				0	2,084,105	
		Insurance Fund	7,985,790	0			1,300,000	0	9,285,790	
		Capital Fund	982,323	0				0	982,323	
		Tax base volatility reserve	22,774,112	0				0	22,774,112	
		Pensions Deficit Reserve	0	0				0	0	
		Quadrennial Elections	613,280	0		243,000	0	0	856,280	
		Audit Fee Reserve	114,894	0			0	0	114,894	
		IT Sinking Fund	2,772,675	0			0	0	2,772,675	
		Commercial Risk Reserve	8,758,117	0		(86,000)	(883,000)	0	7,789,117	
		Schools Liabilities	253,594	0				0	253,594	
		Interest Rate Volatility Reserve	0	0				0	0	
		Inflation Contingency Reserve	2,276,305	0				0	2,276,305	
		Oxygen Volatility Reserve	37,988	0				0	37,988	
		Covid Tax Volatility	4,890,941	0				(4,890,941)	0	
		Total Annual Review Volatility	54,447,562	0	0	245,000	417,000	(4,890,941)	50,218,621	
		Invest to Save Funds								
Corporate	Other Services	Fire Transformation Fund	563,842	(52,000)			0	(392,000)	119,842	
		Children's Transformation Fund	6,429,573	(2,315,423)	(2,882,895)	(43,000)		(1,188,255)	0	
		Council Change Fund	6,821,344	(2,621,500)	(47,320)	637,000	(393,490)	(2,111,120)	2,284,914	
		Revenue Investment Funds	16,290,548	(2,050,000)		102,000	(779,815)	(3,115,097)	10,447,636	
Communities	Education Services	Education Transformation Fund	1,424,749	(184,000)		(144,000)	0	(1,096,749)	0	
		Total Invest to Save Funds	31,530,058	(7,222,923)	(2,930,215)	552,000	(1,173,305)	(7,903,221)	12,852,394	
Reserves Subject to Annual Review - Specific Investment Projects										
Communities	Education Services	Virtual School for children looked after	0	0			0	0	0	
		Education management information system	46,365	0				0	46,365	
	Environment Services	Flood Management Reserve	602,538	0			0	0	602,538	
	Fire and Rescue	Vulnerable People Earmarked Reserve	143,113	0		(103,000)	0	0	40,113	
	Strategic Commissioning for Communities	Kenilworth Station	552,095	0			0	0	552,095	
		Skills Delivery for Economic Growth	75,904	0			0	0	75,904	
Resources	Business and Customer Services	European Match Funding	166,123	0		(80,000)		0	86,123	
	Enabling Services	Corporate Customer Journey Programme	98,009	0			0	0	98,009	
		HR - Service Improvement Projects	59,829	0			0	0	59,829	
Corporate	Other Services	Unringfenced Government Grants	0	0			0	0	0	
		Covid Grants Ringfenced	3,352,511	0		(3,160,500)	0	(192,011)	0	
		Covid Grants Unringfenced	11,046,544	0		(2,277,000)	0	(4,339,000)	4,430,544	
		Total Annual Review Specific Investment Projects	16,143,031	0	0	(5,620,500)	0	(4,531,011)	5,991,520	
Management of Financial Risk										
Communities		Directorate Risk Reserve	3,006,734	(687,000)		(268,000)	0	0	2,051,734	
People		Directorate Risk Reserve	10,525,501	(1,391,000)		(6,609,000)	2,300,000		4,825,501	
Resources		Directorate Risk Reserve	2,106,403	(1,041,000)		1,885,050	0	0	2,950,453	
Corporate		General Reserves	21,417,312	0			4,582,688	0	26,000,000	
		Total Management of Financial Risk	37,055,949	(3,119,000)	0	(4,991,950)	6,882,688	0	35,827,687	
Available for Use Reserves										
Corporate		Medium Term Financial Contingency	53,355,316	(402,000)		553,000	(18,220,769)	(12,373,000)	22,912,547	
		Total Available for Use Reserves	53,355,316	(402,000)	0	553,000	(18,220,769)	(12,373,000)	22,912,547	
20001 Corporate Budget Control			Total	244,531,529	(10,743,923)	4,679,654	(11,919,000)	(13,850,386)	(29,557,914)	183,139,959